

Work Program & Budget

Oregon Cascades West Council of Governments

FY2017–2018

Draft

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TAB PAGE: Overview of Programs and Funding

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Overview of OCWCOG Programs and Funding For Fiscal Year 2017-2018

Role of the Oregon Cascades West Council of Governments:

The Oregon Cascades West Council of Governments (OCWCOG) is an entity voluntarily created by local governments and Districts within Linn, Benton, and Lincoln Counties, and the Confederated Tribes of Siletz Indians. Oregon law (ORS 190.010) authorizes OCWCOG to carry out, on behalf of the forming governments, programs those governments could otherwise operate independently. Only the authority of the member local governments, and their willingness to delegate their authority to OCWCOG, limits the range of services that OCWCOG can provide.

Program Areas:

General Administration

- Purpose and Intent
 - Provide consultative and technical assistance in the areas of Finance, Human Resources, and Technology to members.
 - Provide all human resources, technology, facilities, finance, and general agency management services. OCWCOG contracts with private attorneys for legal services.
 - Assist members with personnel, technology, finance, and general administration matters.
- Geographic Service Area
 - General Administration staff provides services in all OCWCOG offices and to all OCWCOG staff.
 - By member request, General Administration staff provides services within its tri-County Region of Benton, Lincoln, and Linn Counties.

Community and Economic Development

- Purpose and Intent
 - Staff State and Federally authorized regional economic development planning and grant programs.
 - Assist local governments' goal setting, project development, and planning.
 - Assist local governments with infrastructure improvements.
- Geographic Service Area
 - The Federally designated Cascades West Economic Development District (CWEDD) serves Linn, Benton, and Lincoln Counties.

Business Lending

- Purpose and Intent
 - Staff deliver professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs.
 - Assist new and expanding businesses in obtaining needed capital.
- Geographic Service Area
 - Business Lending staff serves clients and commercial lenders primarily within Linn, Benton, and Lincoln Counties, though in some instances can offer its lending services Statewide.

Senior and Disability Services

- Purpose and Intent
 - Staff Federal and State long-term care programs (Medicaid [Title XIX], Supplemental Nutrition Assistance Program [SNAP] benefits, and *Oregon Project Independence* [OPI]). The goal is to assist qualified clients in finding and maintaining the least restrictive living situation consistent with their physical and mental health.
 - Staff Federally designated Area Agency on Aging (AAA), including programs such as Senior Meals/*Meals on Wheels* (MOW), and the Aging and Disability Resource Connection (ADRC), which provides information and assistance that allows seniors and persons with disabilities to access needed resources.
 - Assist seniors and retired persons to serve their communities through volunteering with OCWCOG's Retired Senior and Volunteer Program (RSVP).
 - Assist veterans in Benton County with obtaining all benefits they are entitled to receive.
- Geographic Service Area
 - All services, except Veterans' Services, are provided in OCWCOG's tri-County Region. Principle offices are in Albany, Corvallis, and Toledo.
 - Benton County contracts with OCWCOG to staff its Veterans Services Office (VSO). Lincoln and Linn Counties provide their own Veterans Services staff.

Transportation

- Purpose and Intent
 - Administer State and Federally authorized region-wide and sub-regional transportation planning programs.
 - Administer the non-emergency medical ride brokerage, *Cascades West Ride Line*, which arranges rides for Medicaid and other clients.
 - Area elected officials and OCWCOG Staff participate in statewide and multi-state efforts to gain resources and policy changes to improve the transportation system.
- Geographic Service Area
 - The Cascades West Area Commission on Transportation (CWACTION) serves Linn, Benton, and Lincoln Counties.
 - The Corvallis Area Metropolitan Planning Organization (CAMPO) serves Adair Village, Corvallis, Philomath, and a portion of Benton County.
 - The Albany Area Metropolitan Planning Organization (AAMPO) serves Albany, Millersburg, Tangent, portions of Linn and Benton Counties, and the City of Jefferson, which is in Marion County.
 - *Cascades West Ride Line* services Linn, Benton, and Lincoln County residents, and health care providers within the Region.
 - Statewide and multi-state coalitions include the Oregon Metropolitan Planning Organization Consortium (OMPOC).

Governance, Administration, and Programs of OCWCOG:

A Board of Directors (Board), consisting of a local elected representative from each member government, governs OCWCOG. No member or class of members has more authority than another, regardless of size of population or type of government. The Board meets bi-monthly.

The Board hires an Executive Director who is delegated all operational and contracting authority. However, the Board retains budget approval authority, including the setting of pay levels, benefits amounts, and approves the labor contract with the Service Employees International Union (SEIU), which represents the majority of OCWCOG's employees. The Executive Director makes recommendations to the Board regarding these matters prior to Board action.

The Board has an Executive Committee and a Finance Committee. The Executive Committee meets bi-monthly with OCWCOG management to discuss and advise on operational issues. The Finance Committee consists of the Executive Committee and certain OCWCOG standing committee chairs. The Finance Committee meets on an as needed basis. Historically, the Finance Committee has also served as the Budget Committee, which is a committee required by State law. OCWCOG is required by State law to follow a budgeting process similar to that specified for Oregon local governments.

In addition, there are several standing advisory bodies for specific programs. It is at the advisory body level that most deliberation regarding programs occurs, whereas, the Board's responsibility focuses on the overall structure and finances of OCWCOG. The Board is, nevertheless, the final policy authority for all programs that are the direct responsibility of OCWCOG. OCWCOG provides staff by contract to several regional bodies and local governments. In these cases, the Board's role is limited to deciding if OCWCOG should provide staffing for the other agency. No member may independently require that OCWCOG operate a program on its behalf without the approval of the OCWCOG Board. However, members may ask for OCWCOG assistance with that members' specific project or program, as long as the general area of assistance is described herein. Given that general authority, OCWCOG staff may from time to time contract with a specific member to provide such a service, without that specific project being included in this document.

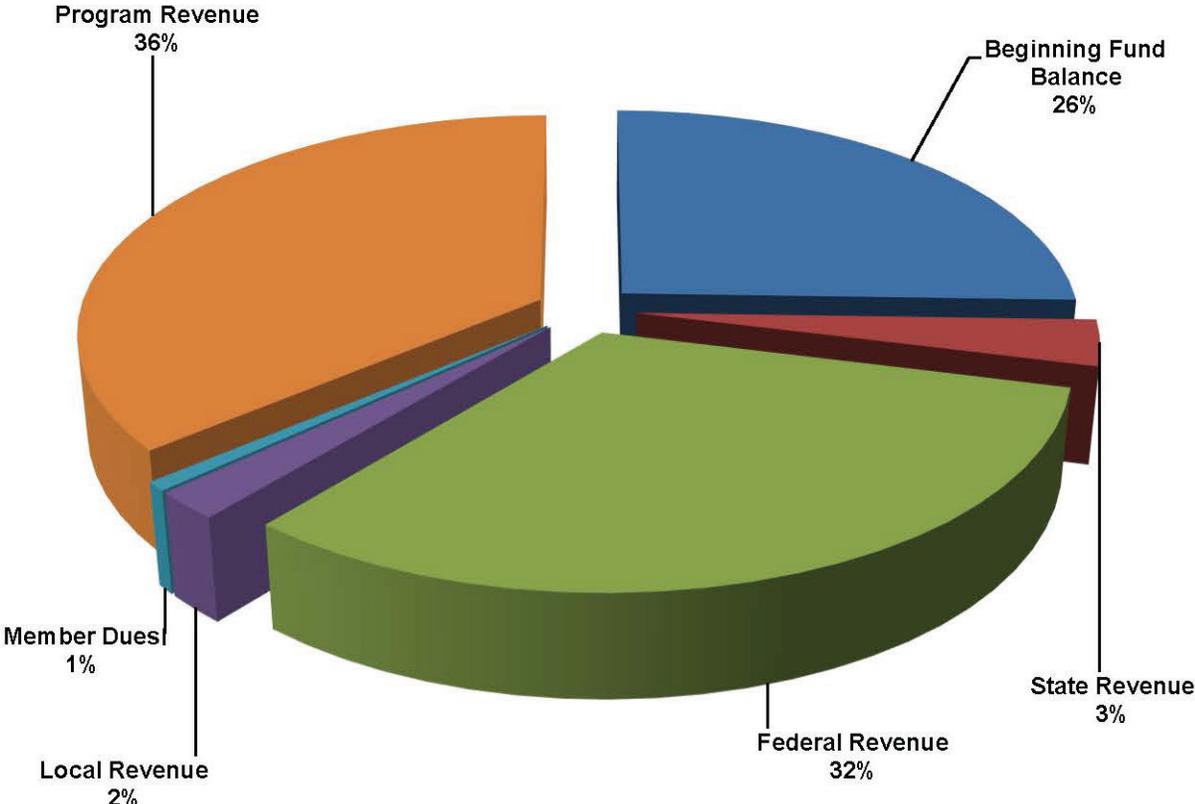
All work of OCWCOG staff is presented in this document. Consequently, this document can be correctly read as an "authorization" document, directing the Executive Director to carry out programs and functions on behalf of the members consistent with this document.

OCWCOG Funding:

Each member is assessed dues annually. Dues are assessed as *General*, *Transportation*, and *Community Development*. The *General* dues are allocated to each program area as described in the annually adopted budget. OCWCOG annual dues rates are adopted each year in January and are equal to approximately 1% of the total agency revenue. By law, ORS 190.010 entities may not establish a tax base as a source of revenue. Consequently, the *General* dues are the only general purpose funding of the agency and, therefore, the only funds that the Board can redirect to different programs. Dues are used to provide required matching funds to gain State and Federal program funding.

The vast majority of OCWCOG revenue the agency receives is in the form of payment for contracted services through Federal, State, and Local contracts.

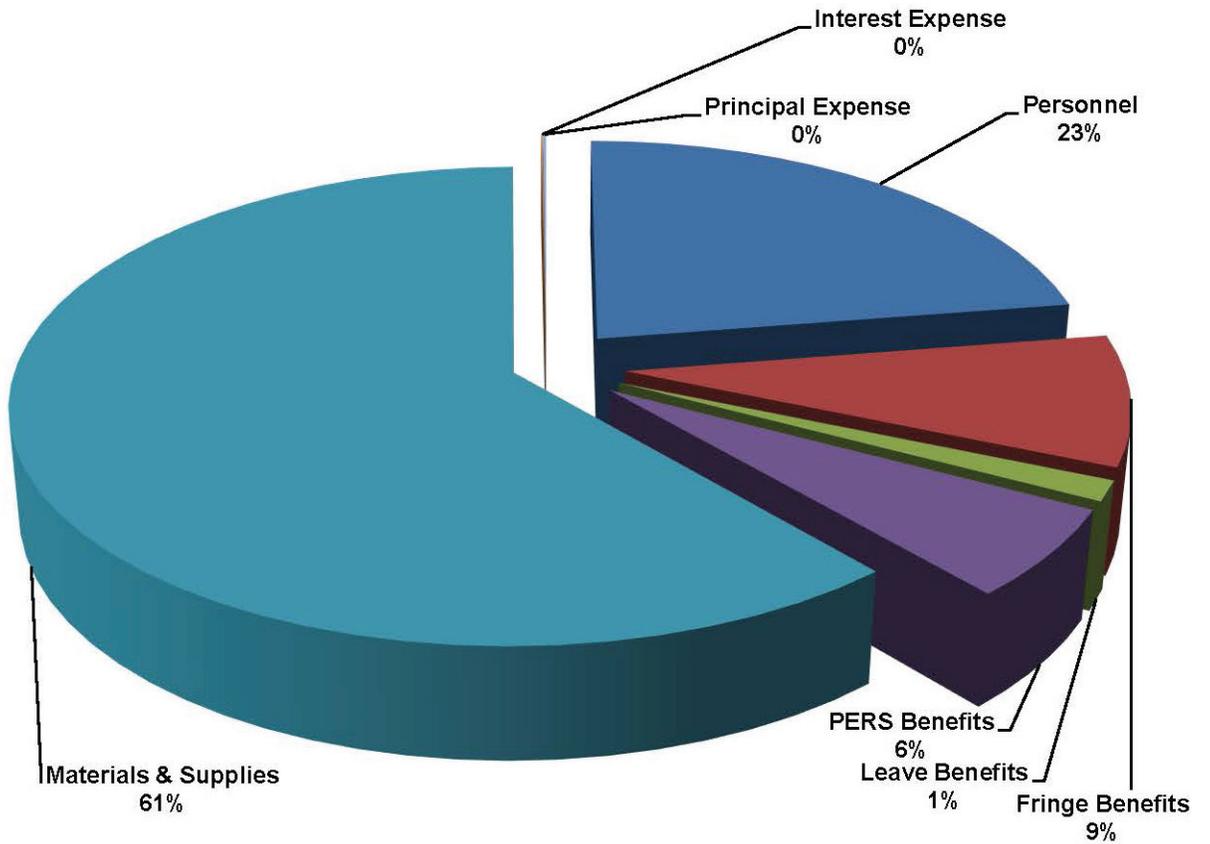
Agency Revenue Chart FY2017-2018



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
Oregon Department of Transportation <i>Oregon Project Independence</i> Veterans	Economic Development Administration Older Americans Act Senior Meals XIX Siletz Revenue Title XIX U.S. Department of Agriculture
Local Revenue	Program Revenue
Bank Interest Revenue Donations Dues Fees for Service Grant Revenue Interest Revenue Sponsorships	Contracts Revenue Coordinated Care Indirect Income Loan Fees Loan Packaging Fees Loan Processing Revenue Match Miscellaneous Revenue Program Income Program Meals Revenue Rent Income Transfers In

Agency Expense Chart FY2017-2018



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Agency and Department Budgets

In this section, you will find the agency's budget, as well as each department's consolidated budgets. They can be found on the following pages:

- 15 Agency Budget
- 17 Consolidated OCWCOG
- 25 Consolidated General Administration
- 27 Consolidated Community & Economic Development
- 29 Consolidated Business Lending
- 31 Consolidated Senior and Disability Services
- 35 Consolidated Technology Services
- 37 Consolidated Non-Departmental

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Agency Consolidated Budget

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	9,347,811
State Revenue	1,240,204
Federal Revenue	11,811,891
Local Revenue	1,018,251
Program Revenue	13,266,765
TOTAL REVENUE	36,684,922
Personnel	8,260,822
Fringe Benefits	3,239,737
Leave Benefits	499,751
PERS Benefits	2,176,662
TOTAL PERSONNEL	14,176,972
Materials & Supplies	22,444,617
Interest Payments	20,000
Principal Payments	43,333
TOTAL MATERIALS & SUPPLIES	22,507,950
GAIN / (LOSS)	-

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Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
Beg Bal-Restrict for Contracts	1,662,446	0	958,109	0	704,337	0	0
Beg Bal-Restricted for Grants	4,239	0	0	0	4,239	0	0
Beg Bal-Restricted for Other	1,962,421	0	0	295,347	151,679	0	1,515,395
Beg Bal-Restricted for Reconciliation	1,606,793	0	0	0	1,606,793	0	0
Beg Bal-Restricted for Reserve	2,230,000	0	0	0	1,530,000	0	700,000
Beg Bal-Unrestricted	1,881,912	0	27,738	0	1,854,174	0	0
Borrower Fees	1,500	0	0	1,500	0	0	0
Contract Revenue	2,764,663	30,000	1,217,000	50,000	1,412,663	55,000	0
Coordinated Care	7,267,487	0	7,267,487	0	0	0	0
Donations	202,000	0	0	0	202,000	0	0
Dues	267,816	0	100,084	0	167,732	0	0
Economic Development Administration	75,000	0	75,000	0	0	0	0
Federal Match	215,732	0	0	0	215,732	0	0
Fees for Service	115,775	0	39,775	0	26,000	0	50,000
Grant Revenue	185,955	0	0	0	185,955	0	0
Indirect Income	2,049,863	1,458,239	0	0	0	591,624	0
Interest Revenue	215,205	28,000	0	187,200	5	0	0
Internal Transfer	5,000	0	0	0	5,000	0	0
Loan Fees	2,000	0	0	2,000	0	0	0
Loan Processing Revenue	120,000	0	0	120,000	0	0	0
Match Revenue	72,000	0	0	0	72,000	0	0
Miscellaneous Revenue	1,015	0	0	0	1,015	0	0
ODOT	610,204	0	610,204	0	0	0	0
Older American Act	1,051,151	0	0	0	1,051,151	0	0
Oregon Project Independence	575,000	0	0	0	575,000	0	0
Program Meals Revenue	165,000	0	0	0	165,000	0	0
Rent Income	628,767	0	0	0	0	0	628,767
Senior Meals XIX	378,000	0	0	0	378,000	0	0

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
Service Fees	5,000	0	0	5,000	0	0	0
Siletz Revenue	4,000	0	0	0	4,000	0	0
Sponsorship	26,500	0	26,500	0	0	0	0
Title XIX	9,956,008	0	412,000	0	9,544,008	0	0
Transfer In	189,470	0	0	69,636	84,834	35,000	0
USDA	132,000	0	0	0	132,000	0	0
Veterans	55,000	0	0	0	55,000	0	0
REVENUE	36,684,922	1,516,239	10,733,897	730,683	20,128,317	681,624	2,894,162
Leave Benefits	499,751	41,907	72,676	8,542	352,714	18,723	5,189
Fringe Benefits	3,239,737	221,693	629,581	43,704	2,222,408	92,202	30,149
PERS Benefits	2,093,920	176,714	314,508	29,297	1,473,781	77,026	22,594
PERS Reserve	82,742	6,648	11,832	1,102	59,412	2,898	850
Executive Director	132,842	132,842	0	0	0	0	0
Deputy Director	108,348	79,094	0	0	0	0	29,254
Accounting Specialist	51,597	51,597	0	0	0	0	0
Accounting Clerk II	38,089	28,468	0	0	0	4,618	5,003
Administrative Assistant	432,789	37,100	0	0	395,689	0	0
ADRC Specialist	184,512	0	0	0	184,512	0	0
Adult Protective Services Specialist	345,897	0	0	0	345,897	0	0
Assistant Loan Officer	28,015	0	0	28,015	0	0	0
Assistant AFH Licensing Worker	70,197	0	0	0	70,197	0	0
Case Manager	1,921,688	0	0	0	1,921,688	0	0
CED Planner	180,406	0	180,406	0	0	0	0
CED Planner II	58,792	0	58,792	0	0	0	0
Clerical Assistant	30,540	0	0	0	30,540	0	0
Clerical Specialist	273,353	0	48,425	0	224,928	0	0
Conf. Administrative Assistant	38,465	38,465	0	0	0	0	0
Confidential Executive Assistant	51,569	51,569	0	0	0	0	0

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
Contract Coordinator	61,591	0	22,412	0	39,179	0	0
Diversion & Transition Coordinator	181,151	0	0	0	181,151	0	0
Eligibility Specialist	1,047,741	0	0	0	1,047,741	0	0
Executive Assistant	49,424	0	49,424	0	0	0	0
Extra Hire	74,819	0	0	0	74,819	0	0
Facility Maintenance Coordinator	50,748	0	0	0	0	0	50,748
Information Systems Specialist	63,967	0	0	0	0	63,967	0
Lead Case Manager	336,329	0	0	0	336,329	0	0
Lead Eligibility Specialist	32,626	0	0	0	32,626	0	0
Lead Trans Brokerage Specialist	43,617	0	43,617	0	0	0	0
Loan Officer	71,603	0	0	71,603	0	0	0
Meal Site Manager 3	193,798	0	0	0	193,798	0	0
MPO Director	95,855	0	95,855	0	0	0	0
Network Operations Specialist	76,122	0	0	0	0	76,122	0
Other Personnel Costs	1,000	0	0	0	1,000	0	0
Personnel Manager	85,796	85,796	0	0	0	0	0
Program Director	292,434	102,885	81,183	10,602	97,764	0	0
Program Manager	265,362	0	160,108	0	105,254	0	0
Program Supervisor	473,032	0	0	0	473,032	0	0
RSVP Supervisor	66,055	0	0	0	66,055	0	0
Senior Accountant	57,002	57,002	0	0	0	0	0
Senior Meals Coordinator	43,789	0	0	0	43,789	0	0
Technology Manager	74,552	0	0	0	0	74,552	0
Technology Support Specialist	20,069	0	0	0	0	20,069	0
Transportation Brokerage Specialist	443,032	0	443,032	0	0	0	0
Veterans Service Officer	61,765	0	0	0	61,765	0	0
Workstation Support Specialist	50,444	0	0	0	0	50,444	0
PERSONNEL	14,176,972	1,111,780	2,211,851	192,865	10,036,068	480,621	143,787

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
Advertising	13,450	1,000	4,250	200	8,000	0	0
Auto Expense	12,500	0	500	0	12,000	0	0
Bank Charges	15,700	13,000	1,500	800	400	0	0
Board/Comm/Meeting Expense	24,700	12,550	4,050	0	8,000	100	0
Borrowers Fees	1,500	0	0	1,500	0	0	0
CED Administration	0	0	0	0	0	0	0
CEP Contract	350,000	0	0	0	350,000	0	0
Computer Maintenance/Equipment	75,960	40,500	0	0	14,500	20,960	0
Contract Administration	2,500	0	2,500	0	0	0	0
Contract Expense	9,214,889	176,500	7,424,589	500	1,441,188	91,000	81,112
Copying	77,595	7,500	9,850	400	44,375	50	15,420
Dues and Memberships	59,625	22,000	4,400	200	32,975	50	0
Equipment Expense	4,000	0	4,000	0	0	0	0
Finance Indirect	487,217	0	83,892	6,453	396,872	0	0
Furniture & Fixtures	4,200	0	0	0	0	500	3,700
Indirect Expense	974,020	0	167,711	12,901	793,408	0	0
Interest Expense	19,200	0	0	19,200	0	0	0
Insurance	62,250	0	0	0	2,250	0	60,000
Janitorial	56,400	0	0	0	2,400	0	54,000
Legal Expense	12,350	3,200	4,950	200	4,000	0	0
Licenses and Fees	46,365	7,500	4,386	4,250	18,500	11,229	500
Loan Admin Expense	120,000	0	0	120,000	0	0	0
Loan Legal Expense	2,000	0	0	2,000	0	0	0
Maintenance and Repairs	248,145	0	5,500	0	19,500	2,000	221,145
Marketing Expense	12,900	0	12,400	500	0	0	0
Meal Delivery Travel	20,000	0	0	0	20,000	0	0
Postage	66,350	1,500	7,950	400	56,350	100	50
Printing	13,430	2,250	2,650	200	8,300	30	0

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
Rent	645,307	49,943	77,735	5,381	481,420	30,828	0
Resource Reserve	167,732	0	0	0	167,732	0	0
Stipend	87,877	0	0	0	87,877	0	0
Supplies	101,000	4,300	11,150	500	66,050	3,000	16,000
Technology Indirect	591,624	0	101,869	7,836	481,919	0	0
Telephone	225,936	8,316	33,700	1,600	143,550	37,656	1,114
Training	89,100	35,500	23,350	3,750	24,500	2,000	0
Travel	137,450	3,900	10,150	1,500	118,700	1,500	1,700
Utilities	70,145	0	0	0	0	0	70,145
Volunteer Travel	15,000	0	0	0	15,000	0	0
Volunteer Recognition	10,000	0	0	0	10,000	0	0
Interest Payment	20,000	0	0	0	0	0	20,000
Principal Payment	43,333	0	0	0	0	0	43,333
Capital Purchases	0	0	0	0	0	0	0
Leasehold Improv.	95,000	0	0	0	0	0	95,000
Transfers Out	2,151,990	0	0	0	84,834	0	2,067,156
Unappropriated EFB for future	6,059,210	15,000	519,014	347,547	5,177,649	0	0
MATERIALS AND EXPENSES	22,507,950	404,459	8,522,046	537,818	10,092,249	201,003	2,750,375
TOTAL EXPENSES	36,684,922	1,516,239	10,733,897	730,683	20,128,317	681,624	2,894,162
NET GAIN/LOSS	0	0	0	0	0	0	0

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Oregon Cascades West Council of Governments General Administration Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	GA	HR	Finance
4,434	0	0	5,000	Beg Bal - Restricted for Contracts		0	0	0	0
0	0	400	872	Beg Bal-Restricted for Grants		0	0	0	0
84,017	0	0	30,000	Beg Bal-Unrestricted		0	0	0	0
247,945	255,363	0	0	Dues		0	0	0	0
913,022	1,141,248	1,329,970	1,329,969	Indirect Income		1,458,239	641,843	329,180	487,216
1,292	0	0	658	Miscellaneous Revenue		0	0	0	0
86,251	60,000	0	3,045	Contract Revenue		30,000	0	0	30,000
0	0	750	0	Grant Revenue		0	0	0	0
28,255	14,510	22,000	23,845	Interest Revenue		28,000	3,000	0	25,000
40,000	40,000	56,781	0	Transfers In		0	0	0	0
1,405,216	1,511,121	1,409,901	1,393,389	REVENUE		1,516,239	644,843	329,180	542,216
33,949	33,747	36,901	33,014	Leave Benefits		41,907	15,820	8,383	17,704
230,095	325,119	205,756	163,853	Fringe Benefits		221,693	75,935	63,928	81,830
0	0	144,426	109,237	PERS Benefits		176,714	66,562	46,373	63,779
0	0	0	2,553	PERS Reserve		6,648	2,504	1,744	2,400
121,482	118,240	130,415	135,816	Executive Director	1.00	132,842	132,842	0	0
5,904	64,583	71,175	57,539	Deputy Director	0.73	79,094	79,094	0	0
115,518	88,003	94,263	94,272	Program Director	1.00	102,885	0	0	102,885
40,535	66,996	80,580	80,832	Personnel Manager	1.00	85,796	0	85,796	0
64,415	27,669	28,468	20,000	Accounting Clerk II	0.75	28,468	0	0	28,468
0	49,144	50,573	47,248	Accounting Specialist	1.00	51,597	0	0	51,597
39,837	59,217	71,641	28,000	Administrative Assistant	1.00	37,100	0	37,100	0
0	0	0	22,611	Conf. Administrative Assistant	1.00	38,465	38,465	0	0
0	0	50,556	49,587	Conf. Executive Assistant	1.00	51,569	0	51,569	0
39,270	57,791	58,947	45,000	Senior Accountant	1.00	57,002	0	0	57,002
37,995	45,920	0	0	Executive Assistant	1.00	0	0	0	0
12,096	0	0	5,000	Extra Hire		0	0	0	0
741,096	936,429	1,023,701	894,562	PERSONNEL	9.48	1,111,780	411,222	294,893	405,665

Oregon Cascades West Council of Governments General Administration Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	GA	HR	Finance
3,954	1,200	1,600	1,576	Advertising		1,000	0	500	500
11,842	12,500	12,000	14,465	Bank Charges		13,000	0	0	13,000
6,651	10,300	30,150	39,100	Board/Comm/Meeting Expense		12,550	12,000	500	50
26,692	28,600	38,000	53,961	Computer Maintenance/Equipment		40,500	1,500	0	39,000
212,543	143,000	173,500	159,979	Contract Expense		176,500	150,000	500	26,000
7,665	8,200	7,500	7,719	Copying		7,500	2,500	2,000	3,000
6,964	6,100	11,500	21,120	Dues and Memberships		22,000	20,000	1,000	1,000
0	0	0	1,500	Furniture & Fixtures		0	0	0	0
2,065	8,300	4,500	13,700	Legal Expenses		3,200	1,200	2,000	0
2,372	1,500	10,250	16,258	Licenses and Fees		7,500	0	7,000	500
21	300	0	0	Maintenance and Repair		0	0	0	0
2,284	2,500	1,700	1,950	Postage		1,500	500	500	500
304	1,800	2,050	2,837	Printing		2,250	1,800	250	200
40,362	39,368	43,304	43,304	Rent		49,943	13,621	13,621	22,701
19,098	8,000	6,000	4,430	Supplies		4,300	500	1,500	2,300
600	0	0	0	Stipend		0	0	0	0
5,726	7,074	8,146	8,278	Telephone		8,316	3,500	1,916	2,900
23,088	33,687	30,000	47,708	Training		35,500	25,000	1,500	9,000
3,871	6,900	6,000	4,400	Travel		3,900	1,500	1,500	900
247,945	255,363	0	0	Transfers Out		0	0	0	0
17,703	0	0	56,542	Unappropriated EFB for future		15,000	0	0	15,000
641,750	574,692	386,200	498,827	MATERIALS AND SUPPLIES		404,459	233,621	34,287	136,551
1,382,846	1,511,121	1,409,901	1,393,389	TOTAL EXPENSES		1,516,239	644,843	329,180	542,216
22,370	0	0	0	GAIN / (LOSS)		0	0	0	0

Oregon Cascades West Council of Governments Community and Economic Development Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Planning	CAMPO	Rideline	AAMPO	Equip	Contracts
558,420	810,894	320,744	724,379	Beg Bal-Restrict for Contracts		958,109.00	0	28,302	0	9,244	0	920,563
66,852	144,064	21,562	66,175	Beg Bal-Unrestricted		27,738.00	6,301	0	0	0	21,437	0
91,501	91,501	91,501	94,966	Dues		100,084.00	100,084	0	0	0	0	0
4,286	3,000	0	62,550	Fees For Service		39,775.00	0	0	0	0	39,775	0
11,783	0	0	185	Miscellaneous Revenue		0.00	0	0	0	0	0	0
531,192	215,532	777,524	667,500	Contract Revenue		1,217,000.00	872,525	0	0	0	0	344,475
5,500	0	0	0	Grant Revenue		0.00	0	0	0	0	0	0
141,183	187,364	0	0	Transfers In		0.00	0	0	0	0	0	0
0	0	0	12,500	Sponsorship		26,500.00	0	0	0	0	0	26,500
-678	0	0	0	Oregon Bus. Dev. Dept.		0.00	0	0	0	0	0	0
506,881	789,886	682,083	682,083	ODOT		610,204.00	239,598	202,985	0	167,621	0	0
0	0	3,000	0	DLCD		0.00	0	0	0	0	0	0
4,616,732	4,700,000	6,125,000	6,568,583	Coordinated Care		7,267,487.00	0	0	7,267,487	0	0	0
75,000	75,000	75,000	75,000	Economic Development Admin		75,000.00	75,000	0	0	0	0	0
29,691	270,000	390,000	384,928	Title XIX		412,000.00	0	0	412,000	0	0	0
6,638,343	7,287,241	8,486,414	9,338,849	REVENUE		10,733,897.00	1,293,508	231,287	7,679,487	176,865	61,212	1,291,538
47,487	52,245	64,409	56,840	Leave Benefits		72,676.00	17,535	11,543	30,298	6,812	0	6,488
360,298	598,445	383,083	308,876	Fringe Benefits		629,581.00	111,029	26,933	381,030	25,380	0	85,209
0	0	239,719	159,419	PERS Benefits		314,508.00	83,988	27,332	149,638	22,629	0	30,921
0	0	0	1,946	PERS Reserve		11,832.00	3,160.00	1,028.00	5,630.00	851.00	0.00	1,163.00
29,851	84,170	77,107	84,357	Program Director	0.90	81,183.00	40,554	4,063	27,086	4,063	0	5,417
146,258	151,652	136,480	130,700	Program Manager	1.00	160,108.00	8,202	0	53,311	78,110	0	20,485
0	0	44,279	0	Program Supervisor		0.00	0	0	0	0	0	0
1,935	0	0	0	Assistant Planner		0.00	0	0	0	0	0	0
34,658	107,127	113,446	94,306	CED Planner	3.00	180,406.00	164,942	0	0	0	0	15,464
131,716	143,318	106,075	4,131	CED Planner II	2.00	58,792.00	58,792	0	0	0	0	0
0	29,184	0	43,638	Clerical Specialist		48,425.00	0	0	48,425	0	0	0
8,408	19,801	19,944	19,999	Contracts Coordinator	0.40	22,412.00	16,809	0	0	0	0	5,603
0	0	0	0	Clerical Supervisor	1.00	0.00	0	0	0	0	0	0
42,580	47,189	47,987	20,135	Executive Assistant	1.00	49,424.00	26,683	2,911	13,841	2,965	0	3,024
27,982	77,624	81,486	33,474	Lead Trans Brokerage Spec.	1.00	43,617.00	0	0	43,617	0	0	0
88,932	92,133	94,161	83,832	MPO Director	1.00	95,855.00	0	95,855	0	0	0	0
230,178	269,274	340,681	277,353	Transportation Brokerage Spec.	12.50	443,032.00	0	0	376,692	0	0	66,340
27,927	45,955	0	23,262	Extra Hire		0.00	0	0	0	0	0	0
1,178,210	1,718,117	1,748,857	1,342,268	PERSONNEL	23.80	2,211,851.00	531,694	169,665	1,129,568	140,810	0	240,114

Oregon Cascades West Council of Governments Community and Economic Development Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Planning	CAMPO	Rideline	AAMPO	Equip	Contracts
1,639	3,000	3,000	2,609	Advertising		4,250.00	1,600	200	250	1,000	0	1,200
1,016	1,500	1,500	350	Auto Expense		500.00	0	0	0	0	500	0
843	1,000	1,360	1,300	Bank Charges		1,500.00	0	0	1,500	0	0	0
8,143	5,000	6,850	2,165	Board/Comm/Meeting Expense		4,050.00	1,600	200	250	500	0	1,500
124,784	170,898	0	0	CED Administration		0.00	0	0	0	0	0	0
0	2,500	0	0	Computer Maintenance/Equipment		0.00	0	0	0	0	0	0
2,713	2,500	2,500	2,310	Contract Administration		2,500.00	0	0	2,500	0	0	0
4,322,533	4,210,539	5,990,830	6,376,571	Contract Expense		7,424,589.00	612,500.00	5,000.00	6,259,382.00	5,000.00	0.00	542,707.00
6,280	12,550	12,200	7,336	Copying		9,850.00	1,650	200	5,000	1,500	0	1,500
3,357	5,150	4,150	2,280	Dues and Memberships		4,400.00	1,500	550	0	350	0	2,000
0	3,400	53,200	0	Equipment Expense		4,000.00	0	0	4,000	0	0	0
53,629	64,579	78,735	78,735	Finance Indirect		83,892.00	20,650	3,227	48,399	3,227	0	8,389
59,884	96,580	144,979	144,979	Indirect Expense		167,711.00	41,283	6,450	96,757	6,450	0	16,771
0	0	4,700	0	Insurance		0.00	0	0	0	0	0	0
413	1,800	5,750	34	Legal Expenses		4,950.00	450	0	500	1,000	0	3,000
201	50	2,500	4,136	Licenses and Fees		4,386.00	1,750	500	1,500	250	86	300
1,019	1,000	0	956	Maintenance and Repair		5,500.00	0	3,000	0	0	1,500	1,000
21,960	9,000	8,500	11,318	Marketing Expense		12,400.00	900	1,500	0	0	0	10,000
0	100,000	0	0	Other Operating		0.00	0	0	0	0	0	0
5,173	7,800	7,043	6,969	Postage		7,950.00	700	100	6,500	150	0	500
240	3,000	4,850	180	Printing		2,650.00	500	500	150	1,500	0	500
56,519	61,472	67,868	67,462	Rent		77,735.00	17,220	9,392	40,360	2,691	0	8,072
18,116	23,700	20,717	9,549	Supplies		11,150.00	1,150	500	4,000	500	0	5,000
50,140	68,959	87,678	85,192	Technology Indirect		101,869.00	25,075	3,918	58,771	3,918	0	10,187
20,494	25,834	25,000	26,922	Telephone		33,700.00	9,000	3,000	16,000	700	0	5,000
8,656	30,822	17,250	22,998	Training		23,350.00	7,600	1,750	2,500	4,000	0	7,500
9,460	23,000	16,620	7,557	Travel		10,150.00	3,300	1,250	1,600	1,500	0	2,500
682,920	618,491	18,202	985,847	Unappropriated EFB for future		519,014.00	13,385	20,885	0	1,819	59,126	423,798
0	15,000	151,575	148,825	Capital Purchase		0.00	0	0	0	0	0	0
5,460,132	5,569,124	6,737,557	7,996,580	MATERIALS AND SUPPLIES		8,522,046.00	761,813	61,622	6,549,919	36,055	61,212	1,051,424
6,638,342	7,287,241	8,486,414	9,338,848	TOTAL EXPENSES		10,733,897.00	1,293,507	231,287	7,679,487	176,865	61,212	1,291,538
1	0	0	0	GAIN / (LOSS)		0	0	0	0	0	0	0

Oregon Cascades West Council of Governments Business Lending Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Loan Fund
0	284,627	309,139	271,674	Beg Bal-Restricted for Other		295,347	0	295,347
236,107	3,365	0	0	Beg Bal-Unrestricted		0	0	0
3,125	1,000	1,000	1,000	Borrowers Fees		1,500	500	1,000
103,355	100,962	35,158	27,920	Contract Revenue		50,000	50,000	0
10,041	160,000	100,000	186,400	Interest Revenue		187,200	0	187,200
13,025	4,000	6,000	2,000	Loan Fees		2,000	0	2,000
4,892	200	0	0	Loan Packaging Fees		0	0	0
86,285	130000	90000	140,745	Loan Processing Revenue		120,000	120,000	0
4,643	0	0	0	Match Revenue		0	0	0
16,807	0	0	128	Miscellaneous Revenue		0	0	0
4,660	1,000	500	0	Fees for Service		0	0	0
1,916	4,000	200	0	Program Income		0	0	0
22,605	0	0	0	Recovery of Bad Debt		0	0	0
6,018	6,200	5,000	5,000	Service Fees		5,000	0	5,000
169,346	1,340	106,706	11,003	Transfers In		69,636	69,636	0
682,825	696,694	653,703	645,870	REVENUE		730,683	240,136	490,547
8,228	4,000	7,637	7,936	Leave Benefits		8,542	8,542	0
53,416	70,363	41,515	34,366	Fringe Benefits		43,704	43,704	0
0	0	25,608	17,155	PERS Benefits		29,297	29,297	0
0	0	0	358	PERS Reserve		1,102	1,102	0
3,317	11,003	10,064	6,515	Program Director	0.10	10,602	10,602	0
0	0	0	0	Program Manager		0	0	0
93,565	64,581	68,869	65,761	Loan Officer	1.00	71,603	71,603	0
0	3,954	0	0	Administrative Assistant		0	0	0
0	34,540	34,478	6,716	Assist. Loan Officer	0.50	28,015	28,015	0
158,526	188,441	188,171	138,807	PERSONNEL	2	192,865	192,865	0

Oregon Cascades West Council of Governments Business Lending Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Loan Fund
602	0	200	0	Advertising		200	200	0
103,200	0	0	0	Bad Debt Expense		0	0	0
675	700	800	720	Bank Charges		800	0	800
14	0	0	0	Board/Comm/Meeting Expense		0	0	0
3,487	500	1,600	1,000	Borrowers Fees		1,500	500	1,000
16,399	16,467	0	0	CED Administration		0	0	0
5,000	0	0	2,000	Contract Expense		500	500	0
972	1,665	1,100	280	Copying		400	400	0
968	1,000	200	240	Dues and Memberships		200	200	0
6,121	5,820	6,200	6,200	Finance Indirect		6,453	6,453	0
6,835	8,705	11,416	11,416	Indirect Expense		12,901	12,901	0
25,127	0	12,000	21,000	Interest Expense		19,200	0	19,200
1,217	1,200	2,500	2,000	Loan Legal Expense		2,000	0	2,000
150	300	200	0	Legal Expenses		200	200	0
2,029	2,500	2,500	2,779	Licenses and Fees		4,250	4,250	0
89,876	130,000	90,000	146,006	Loan Admin Expense		120,000	0	120,000
9,308	0	0	0	Loan Fees		0	0	0
598	1,700	1,000	281	Marketing Expense		500	500	0
594	800	500	330	Postage		400	400	0
0	1,200	300	0	Printing		200	200	0
5,842	5,543	4,673	4,673	Rent		5,381	5,381	0
1,640	1,800	1,000	786	Supplies		500	500	0
5,693	6,215	6,904	6,904	Technology Indirect		7,836	7,836	0
770	1,823	1,600	1,551	Telephone		1,600	1,600	0
2,667	3,588	4,500	3,000	Training		3,750	3,750	0
3,114	2,600	4,000	550	Travel		1,500	1,500	0
231,401	314,127	312,339	295,347	Unappropriated EFB for future		347,547	0	347,547
524,299	508,253	465,532	507,063	MATERIALS AND SUPPLIES		537,818	47,271	490,547
682,825	696,694	653,703	645,870	TOTAL EXPENSES		730,683	240,136	490,547
0	0	0	0	GAIN / (LOSS)		0	0	0

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Albany XIX	RSVP	Toledo XIS	Veterans	Meal on Wheels	OPI/OAA	Equip	Special Contracts & Grants	Meals Reserve	Contracts	
152,849	48,008	8,542	39,373	Beg Bal-Restricted for Grants		4,239	0	0	4,239	0	0	0	0	0	0	0	0	0
0	0	395,507	502,435	Beg Bal-Restrict for Contracts		704,337	0	0	0	0	21,132	0	462,275	0	194,106	0	26,824	0
155,500	1,670,837	1,549,735	1,313,895	Beg Bal-Restricted Reconcile		1,606,793	877,273	443,343	0	286,177	0	0	0	0	0	0	0	0
1,500,000	1,500,000	1,02,921	243,507	Beg Bal-Restricted for Other		151,679	0	0	0	0	0	91,984	0	0	0	59,895	0	0
2,786,670	1,389,107	1,530,000	1,530,000	Beg Bal-Restricted Reserve		1,530,000	1,530,000	0	0	0	0	0	0	0	0	0	0	0
1,116,651	1,189,130	1,477,389	1,537,032	Beg Bal-Unrestricted		1,854,174	765,000	686,422	0	147,323	0	0	212,195	43,234	0	0	0	0
176,254	220,000	1,480,049	1,267,332	Contract Revenue		1,412,663	0	0	270,940	0	223,566	0	0	0	808,157	0	110,000	0
155,283	162,701	185,000	177,000	Donations		202,000	0	0	2,000	0	0	200,000	0	0	0	0	0	0
0	0	155,000	159,000	Dues		167,732	0	109,133	0	58,599	0	0	0	0	0	0	0	0
31,096	24,839	32,000	199,000	Federal Match		215,732	0	109,133	0	58,599	48,000	0	0	0	0	0	0	0
148,363	173,641	156,750	181,955	Fee for Service		26,000	0	0	2,000	0	0	0	12,000	0	0	0	0	0
8	10	0	4	Grant Revenue		185,955	0	0	35,955	0	0	150,000	0	0	0	0	0	0
3,958	2,800	5,000	5,000	Interest Revenue		5,000	0	0	5	0	0	0	0	0	0	0	0	0
43,779	45,000	70,200	53,640	Internal Transfer		72,000	0	0	0	0	0	0	0	0	0	0	0	0
4,383	7,708	8,883	2,690	Match Revenue		1,015	0	0	0	0	0	0	0	0	0	0	0	0
1,061,800	1,110,610	1,051,151	1,051,151	Miscellaneous Revenue		1,051,151	0	0	0	0	0	1,000	0	0	0	0	0	0
986,903	675,796	710,940	720,000	Older American Act		0	0	0	0	0	0	546,000	505,151	0	0	0	0	0
157,766	165,000	165,000	165,000	Oregon Project Independence		165,000	0	0	0	0	0	75,000	500,000	0	0	0	0	0
381,581	296,000	340,000	378,000	Program Meals Revenue		378,000	0	0	0	0	0	165,000	0	0	0	0	0	0
9,600	13,000	13,000	3,298	Senior Meals XIX		4,000	0	0	0	0	0	378,000	0	0	0	0	0	0
8,640,548	9,998,063	9,451,500	9,459,278	Siletz Revenue		9,544,008	388,000	6,707,730	0	2,358,278	0	90,000	0	0	0	0	0	10,000
0	329,006	41,884	41,884	Title XIX		84,834	0	0	25,000	0	0	49,834	0	0	0	0	0	0
136,895	107,379	130,000	132,000	Transfer In		132,000	0	0	0	0	0	132,000	0	0	0	0	0	0
53,085	57,261	57,261	57,261	USDA		55,000	0	0	0	0	55,000	0	0	0	0	0	0	0
17,702,972	19,185,896	18,872,712	19,230,035	Veterans		20,128,317	3,560,273	8,065,761	412,154	2,908,976	347,698	1,882,818	1,691,621	43,234	1,002,263	76,695	146,824	0
371,658	398,617	360,525	357,623	REVENUE		352,714	11,447	204,579	5,932	71,582	5,675	24,210	18,086	0	11,203	0	0	0
3,028,595	3,762,454	2,066,343	2,247,638	Leave Expense		2,222,408	53,301	1,323,076	44,067	426,157	46,023	150,305	98,445	0	81,034	0	0	0
0	0	1,291,168	974,585	Fringe Benefits		1,473,781	48,535	930,752	35,300	220,566	21,976	90,958	60,657	0	65,037	0	0	0
0	0	0	16,974	PERS Benefits		59,412	1,018	35,017	1,328	11,720	1,447	3,811	2,686	0	2,585	0	0	0
75,723	88,037	92,527	90,173	PERS Reserve	1.00	97,764	78,244	0	0	0	0	0	14,640	0	4,880	0	0	0
270,337	286,196	229,750	168,948	Program Director	2.00	105,254	0	43,691	0	22,508	0	0	31,244	0	7,811	0	0	0
338,757	488,763	453,813	321,693	Program Manager	7.00	473,032	32,802	275,144	0	61,080	0	71,204	32,802	0	0	0	0	0
9,591	0	0	0	Program Supervisor		0	0	0	0	0	0	0	0	0	0	0	0	0
333,952	393,229	368,574	334,964	Accounting Clerk II		395,688	0	228,695	66,751	44,553	22,276	33,414	0	0	0	0	0	0
186,284	183,262	214,978	199,140	Administrative Assistant	9.23	184,512	0	0	0	0	0	0	151,085	0	0	0	0	0
319,665	356,271	335,011	342,582	ADRC Specialist	4.75	345,897	0	280,914	0	64,983	0	0	0	0	0	0	0	0
65,440	72,875	87,229	70,445	Adult Protective Services Spec	6.00	70,197	0	0	0	0	0	0	0	0	0	0	0	0
1,870,697	2,179,916	1,981,955	1,767,611	Asst. AFH Licensing Worker	1.50	1,921,688	0	1,257,910	0	372,415	0	0	103,331	0	188,032	0	0	0
13,979	13,418	14,104	22,912	Case Manager	33.19	30,540	0	30,540	0	0	0	0	0	0	0	0	0	0
190,393	205,305	216,370	196,578	Clerical Assistant	1.00	224,928	0	147,997	0	76,931	0	0	0	0	0	0	0	0
				Clerical Specialist	6.00													

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Albany XIX	RSVP	Toledo XIS	Veterans	Meal on Wheels	OPI/OAA	Equip	Special Contracts & Grants	Meals Reserve	Contracts	
104,421	58,622	69,430	69,430	Clinical Supervisor	1.00	0	0	0	0	0	0	0	0	0	0	0	0	0
12,612	30,698	30,698	30,328	Contracts Coordinator	0.70	39,179	12,085	0	0	0	0	0	15,888	0	11,206	0	0	0
164,585	190,905	190,905	175,270	Division & Transition Coord	3.00	181,151	0	130,136	0	51,015	0	0	0	0	0	0	0	0
976,371	1,108,285	1,010,034	842,420	Eligibility Specialist	21.73	1,047,741	0	727,956	0	259,382	60,403	0	0	0	0	0	0	0
0	100,061	169,853	74,872	Extra Hire	3.85	74,819	0	0	0	52,480	3,422	18,917	0	0	0	0	0	0
190,859	231,525	149,616	147,865	Lead Case Manager	5.50	336,329	0	117,269	0	122,430	0	0	48,784	0	47,846	0	0	0
0	0	31,083	32,223	Lead Eligibility Specialist	0.75	32,826	0	0	0	0	0	0	0	0	32,626	0	0	0
174,238	189,636	189,636	181,255	Meal Site Manager 3	5.30	193,798	0	0	0	0	1,000	183,798	0	0	0	0	0	0
0	0	0	1,000	Other Personnel Costs	0	1,000	0	0	0	0	0	0	0	0	0	0	0	0
14,647	15,210	15,210	7,020	Relief Site Manager	0	0	0	0	0	0	0	0	0	0	0	0	0	0
35,788	0	0	0	Resource Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	60,485	RSVP Supervisor	0	66,055	0	0	66,055	0	0	0	0	0	0	0	0	0
34,894	41,917	41,917	36,088	Senior Meals Coordinator	1.00	43,789	0	0	0	0	0	43,789	0	0	0	0	0	0
55,037	57,477	58,622	54,011	Veterans Service Officer	1.00	61,765	0	0	0	0	61,765	0	0	0	0	0	0	0
8,818,323	10,358,904	9,658,343	8,824,133	PERSONNEL	115.50	10,036,068	237,432	5,803,873	219,433	1,891,229	223,987	630,206	577,648	0	452,260	0	0	0
21,568	23,850	11,500	12,500	Advertising	0	8,000	0	1,000	1,000	1,000	0	2,000	1,000	0	0	0	0	0
13,373	12,000	12,000	12,000	Auto Expense	0	12,000	0	0	0	0	0	12,000	0	0	0	0	0	0
128	150	200	400	Bank Charges	0	400	0	0	0	0	0	400	0	0	0	0	0	0
12,558	13,400	15,500	12,900	Board/Comm/Meeting Expense	0	8,000	5,000	0	1,000	1,000	0	500	500	0	0	0	0	0
597,798	490,000	415,284	0	CEP Contract	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3,901	2,000	7,500	26,868	Computer Maint./Equipment	0	14,500	0	2,000	500	0	5,000	2,000	0	5,000	0	0	0	0
1,261,588	1,190,041	1,516,710	1,400,713	Contract Expense	0	1,440,188	4,000	25,000	0	0	0	945,000	100,000	0	270,341	0	0	95,847
0	0	0	400,000	Contract Expense CEP	0	350,000	0	0	0	0	0	0	350,000	0	0	0	0	0
0	0	0	3,500	Contracts	0	1,000	0	0	1,000	0	0	0	0	0	0	0	0	0
33,530	39,600	48,630	45,218	Copying	0	44,375	75	23,000	5,000	12,000	2,000	2,000	300	0	0	0	0	0
27,732	33,650	34,150	32,900	Dues and Memberships	0	32,975	30,000	0	250	0	1,500	225	1,000	0	0	0	0	0
510	0	0	0	Equipment Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0
371,603	384,026	383,142	383,142	Finance Indirect	0	396,872	9,680	219,409	9,680	74,212	12,906	41,946	12,906	0	16,133	0	0	0
414,850	574,505	705,496	705,496	Indirect Expense	0	793,408	19,351	438,633	19,351	148,361	25,802	83,856	25,802	0	32,252	0	0	0
4,732	2,800	2,800	2,266	Insurance	0	2,250	0	0	1,250	0	0	1,000	0	0	0	0	0	0
2,125	1,900	2,060	2,060	Janitorial Expense	0	2,400	0	0	0	0	2,400	0	0	0	0	0	0	0
3,556	0	5,000	3,500	Legal Expenses	0	4,000	0	3,000	0	1,000	0	0	0	0	0	0	0	0
4,289	5,150	18,800	21,500	Licenses and Fees	0	18,500	1,400	6,000	1,000	3,500	600	4,000	2,000	0	0	0	0	0
24,698	18,700	19,500	24,500	Maintenance and Repair	0	19,500	0	3,000	500	500	500	5,000	0	0	0	10,000	0	0
0	0	500	100	Marketing Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0
47,197	35,000	25,000	21,000	Meal Delivery Travel	0	20,000	0	0	0	0	0	20,000	0	0	0	0	0	0
65,922	83,600	59,550	57,450	Postage	0	56,350	100	37,000	500	15,000	750	2,500	500	0	0	0	0	0
17,426	17,200	8,450	8,300	Printing	0	8,300	100	2,500	500	1,000	200	3,000	1,000	0	0	0	0	0
376,346	410,894	469,108	469,108	Rent	0	481,420	10,093	283,993	11,694	116,312	9,392	35,000	15,527	0	19,409	0	0	0

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Albany XIX	RSYP	Toledo XIX	Veterans	Meal on Wheels	OPI/OAA	Equip	Special Contracts & Grants	Meals Reserve	Contracts
82,828	185,000	155,000	159,000	Resource Reserve		167,732	0	109,133	0	58,599	0	0	0	0	0	0	0
0	85,777	87,877	87,877	Stipend		87,877	0	0	85,777	0	0	0	0	0	0	0	2,100
121,905	139,197	76,517	71,400	Supplies		66,050	6,000	25,000	5,500	13,000	4,000	7,000	5,000	0	0	0	550
343,394	410,204	426,657	426,657	Technology Indirect		481,919	11,754	286,427	11,754	90,115	13,672	50,935	15,672	0	19,590	0	0
104,708	117,554	143,190	141,312	Telephone		143,550	2,000	70,000	3,300	34,000	5,000	19,250	5,000	0	5,000	0	0
31,479	42,459	33,000	26,500	Training		24,500	3,000	1,000	3,500	5,000	10,000	500	0	0	0	0	1,500
152,515	144,364	150,500	144,360	Travel		118,700	1,700	57,000	3,500	30,000	3,000	12,500	8,000	0	0	0	3,000
5,188	3,800	11,000	11,000	Volunteer Recognition		10,000	0	0	8,000	0	0	2,000	0	0	0	0	0
3,432	10,000	16,000	18,000	Volunteer Travel		15,000	0	0	15,000	0	0	0	0	0	0	0	0
15,000	345,678	31,884	35,000	Transfers Out		84,834	84,834	0	0	0	0	0	0	0	0	0	0
0	4,002,231	4,313,114	5,639,027	Unappropriated EFB for future		5,177,649	3,133,754	698,793	3,165	413,148	22,989	0	0	38,234	187,278	66,695	43,827
4,165,979	8,826,991	9,214,369	10,406,904	MATERIALS AND SUPPLIES		10,092,249	3,322,841	2,251,888	192,721	1,017,747	123,711	1,252,612	1,113,973	43,234	550,003	76,695	146,824
12,984,302	19,186,896	18,872,712	19,230,037	TOTAL EXPENSES		20,128,317	3,560,273	8,056,761	412,754	2,306,976	347,698	1,882,818	1,691,621	43,234	1,002,263	76,696	146,824
4,718,670	1	0	0	GAIN / (LOSS)		0	0	0	0	0	0	0	0	0	0	0	0

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Oregon Cascades West Council of Governments Technology Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Tech Svc	Contracts	Communications
0	0	12,000	60,000	Beg Bal-Unrestricted		0	0	0	0
1,161	1,161	5,000	5,179	Dues		0	0	0	0
0	0	0	0	Fee for Service		0	0	0	0
401,613	522,839	521,239	521,239	Indirect Income		591,624	591,624	0	0
11,199	0	0	0	Miscellaneous		0	0	0	0
4,379	20,000	30,000	23,005	Contract Revenue		55,000	25,000	30,000	0
0	0	0	0	Grant Revenue		0	0	0	0
0	0	0	0	Interest Revenue		0	0	0	0
24,458	0	34,500	34,500	Transfers In		35,000	0	0	35,000
0	0	0	0	PERS Reserve		0	0	0	0
0	0	0	0	Program Income		0	0	0	0
442,810	544,000	602,739	643,923	REVENUE		681,624	616,624	30,000	35,000
16,856	15,000	16,950	17,507	Leave Expense		18,723	18,723	0	0
105,560	138,094	69,302	74,959	Fringe Benefits		92,202	92,202	0	0
0	0	57,651	54,038	PERS Benefits		77,026	77,026	0	0
0	0	0	2,500	PERS Reserve		2,898	2,898	0	0
10,537	12,782	0	17,149	Deputy Director		0	0	0	0
59,674	0	0	0	Technology Manager	1.00	74,552	74,552	0	0
0	44,964	73,091	36,545	Program Manager		0	0	0	0
0	0	0	0	Accounting Specialist		0	0	0	0
4,315	4,408	4,525	2,998	Accounting Clerk II	0.12	4,618	4,618	0	0
0	0	0	0	Administrative Assistant		0	0	0	0
0	0	0	0	Accounting Clerk II		0	0	0	0
0	0	0	0	Software Support Specialist		0	0	0	0
0	0	19,675	0	Technology Support Specialist	0.50	20,069	20,069	0	0
49,846	54,850	22,054	38,578	Workstation Support Specialist	1.00	50,444	50,444	0	0
70,650	72,684	74,635	75,776	Network Supp Specialist	1.00	76,122	76,122	0	0
0	53,255	61,339	57,861	Information Support Specialist	1.00	63,967	63,967	0	0
0	0	0	0	Extra Hire		0	0	0	0
0	0	0	0	Other Personnel Costs		0	0	0	0
317,438	396,037	399,222	377,911	PERSONNEL	4.62	480,621	480,621	0	0
0	0	100	100	Advertising		0	0	0	0
1,125	0	0	0	Board/Comm/Meeting Expense		100	100	0	0
8,568	17,500	6,000	31,000	Computer Maintenance/Equipment		20,960	20,960	0	0
0	0	0	0	Contingency		0	0	0	0
4,330	20,000	75,000	92,595	Contract Expense		91,000	61,000	30,000	0
28	100	100	50	Copying		50	50	0	0

Oregon Cascades West Council of Governments Technology Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Tech Svc	Contracts	Communications
0	0	0	0	Depreciation Expense		0	0	0	0
100	100	100	50	Dues and Memberships		50	50	0	0
0	0	0	0	Finance Indirect		0	0	0	0
0	0	0	0	Indirect Expense		0	0	0	0
0	0	2,000	2,000	Furniture & Fixtures		500	500	0	0
0	0	0	0	Legal Expenses		0	0	0	0
29,804	27,500	34,760	35,504	Licenses and Fees		11,229	11,229	0	0
2,599	12,000	8,500	31,661	Maintenance and Repair		2,000	2,000	0	0
0	0	0	0	Other Operating		0	0	0	0
90	150	150	157	Postage		100	100	0	0
23	0	50	30	Printing		30	30	0	0
25,484	21,385	29,405	29,405	Rent		30,828	30,828	0	0
3,524	7,000	5,000	3,671	Supplies		3,000	3,000	0	0
31,159	37,156	37,352	36,589	Telephone		37,656	2,656	0	35,000
991	4,000	2,000	2,000	Training		2,000	2,000	0	0
658	1,072	3,000	1,200	Travel		1,500	1,500	0	0
0	0	0	0	Transfers Out		0	0	0	0
16,889	0	0	0	Unappropriated EFB for future		0	0	0	0
0	0	0	0	Capital Purchase		0	0	0	0
0	0	0	0	Leasehold Improv.		0	0	0	0
125,372	147,963	203,517	266,012	MATERIAL & SUPPLIES		201,003	136,003	30,000	35,000
442,810	544,000	602,739	643,923	TOTAL EXPENSES		681,624	616,624	30,000	35,000
0	0	0	0	GAIN/ (LOSS)		0	0	0	0

Oregon Cascades West Council of Governments Non-Departmental Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Albany	Toledo	Copier
0	113,148	150,126	1,587,218	Beg Bal-Restricted for Other		1,515,395	1,321,394	13,564	180,437
602,000	700,000	700,000	700,000	Beg Bal-Restrict Reserve		700,000	550,000	150,000	0
1,315,265	926,951	1,035,039	32,714	Beg Bal-Unrestricted		0	0	0	0
46,802	50,000	55,000	61,237	Fee for Services		50,000	0	0	50,000
972	0	0	259	Miscellaneous		0	0	0	0
491,343	538,553	602,685	602,685	Rent Income		628,767	514,719	114,048	0
2,456,382	2,328,652	2,542,850	2,984,113	REVENUE		2,894,162	2,386,113	277,612	230,437
4,824	7,615	6,670	6,330	Leave Expense		5,189	3,943	1,246	0
32,116	56,183	28,229	36,775	Fringe Benefits		30,149	22,260	7,889	0
0	0	18,496	15,469	PERS Benefits		22,594	16,494	6,100	0
0	0	0	131	PERS Reserve		850	615	235	0
3,687	12,782	27,237	28,163	Deputy Director	0.27	29,254	18,419	10,835	0
6,631	14,989	0	0	Program Manager		0	0	0	0
0	4,775	4,902	3,247	Accounting Clerk II	0.13	5,003	5,003	0	0
4,316	9,884	0	0	Administrative Assistant		0	0	0	0
46,693	48,456	49,772	48,738	Facility Maint. Coordinator	1.00	50,748	38,061	12,687	0
98,267	154,684	135,306	138,853	PERSONNEL	1.40	143,787	104,795	38,992	0
29,606	72,534	70,639	120,819	Contract Expense		81,112	35,000	15,000	31,112
16,709	16,100	16,100	13,550	Copying		15,420	100	0	15,320
0	0	3,500	8,000	Furniture & Fixtures		3,700	500	3,200	0
36,632	39,768	49,200	56,204	Insurance		60,000	45,000	15,000	0
45,447	47,700	44,700	44,000	Janitorial		54,000	46,000	8,000	0
0	2,000	2,000	112	Legal Expenses		0	0	0	0
207	2,000	2,104	500	Licenses and Fees		500	400	100	0
81,570	137,950	169,061	175,412	Maintenance and Repair		221,145	191,225	29,920	0
0	0	200	50	Postage		50	50	0	0
16,623	15,150	22,000	12,483	Supplies		16,000	11,000	2,000	3,000
3,074	3,138	3,238	3,214	Taxes		0	0	0	0
1,114	1,850	1,014	1,034	Telephone		1,114	1,114	0	0
486	300	500	0	Training		0	0	0	0
490	640	1,600	1,750	Travel		1,700	300	1,400	0
25,000	82,000	56,781	71,355	Transfers Out		0	0	0	0
63,872	65,080	72,871	71,355	Utilities		70,145	56,145	14,000	0
0	1,626,376	1,830,654	2,215,395	Unappropriated EFB for future		2,067,156	1,831,151	150,000	86,005
0	0	0	60,000	Leasehold Improv.		95,000	0	0	95,000

Oregon Cascades West Council of Governments Non-Departmental Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Albany	Toledo	Copier
43,333	43,333	43,333	43,333	Principal Payment		43,333	43,333	0	0
20,627	18,049	18,049	18,049	Interest Payment		20,000	20,000	0	0
384,790	2,173,968	2,407,544	2,845,260	MATERIAL & SUPPLIES		2,750,375	2,281,318	238,620	230,437
483,057	2,328,652	2,542,850	2,984,113	TOTAL EXPENSES		2,894,162	2,386,113	277,612	230,437
1,973,325	0	0	0	GAIN/ (LOSS)		0	0	0	0

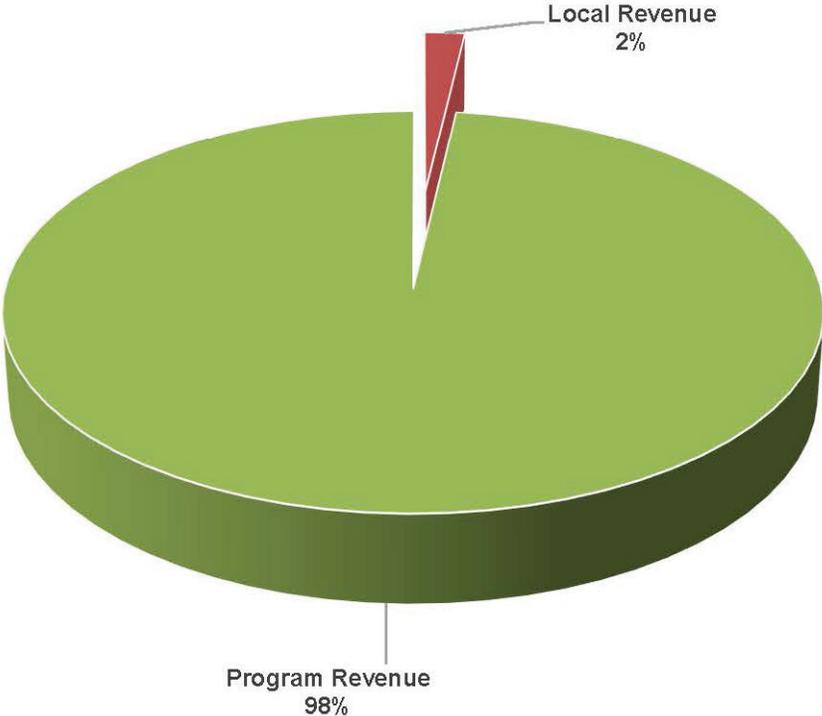
TAB PAGE: General Administration

TAB PAGE: General Administration

General Administration's Work Program

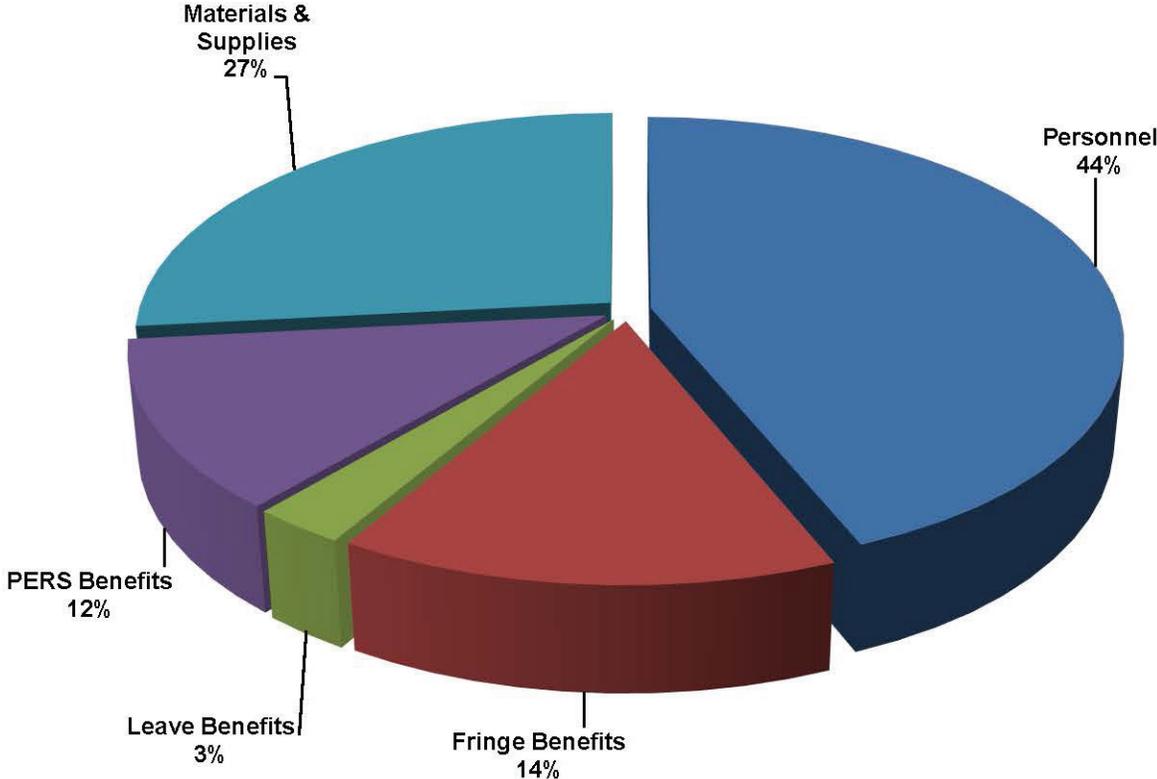
FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	0
State Revenue	0
Federal Revenue	0
Local Revenue	28,000
Program Revenue	1,488,239
TOTAL REVENUE	1,516,239
Personnel	664,818
Fringe Benefits	221,693
Leave Benefits	41,907
PERS Benefits	183,362
TOTAL PERSONNEL	1,111,780
Materials & Supplies	404,459
Principal Expense	-
Interest Expense	-
TOTAL MATERIALS & SUPPLIES	404,459
GAIN / (LOSS)	-

General Administration Revenue Chart FY2017-2018



Local Revenue	Program Revenue
Interest Revenue	Contracts Revenue Indirect Income Transfers In

General Administration Expense Chart FY2017-2018



General Administration

General Administration provides overall management of the agency's programs, technology and facilities, and includes functions shared by all departments for efficiency. General Administration also provides services and supports to OCWCOG's Board of Directors and member jurisdictions.

General Administration consists of five primary functions: General Management; Financial Management; Human Resources Management; Technology Management; and Facilities Management (referred to as Non-Departmental in this document's Consolidated Budget).

Program Area Oversight Committee or Commission:

- OCWCOG's Board of Directors
- OCWCOG's Executive Committee

Program Contact:

Lydia George

lgeorge@ocwcog.org

541.924.8408

General Management

The Executive Director is responsible for the oversight of all OCWCOG programs and activities, and communicating with Federal, State and Local governments regarding current and potential programs. The Executive Director and appointed staff ensure that issues are presented to the OCWCOG Board of Directors and Board policy is implemented.

Funding:

Funding to support General Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Continue to improve regional awareness of OCWCOG's program and services, and facilitate regional activities. OCWCOG will continue regular visits to member jurisdictions. Provide timely, regular reports of agency activities to members. Begin preparation and planning to host OCWCOG's *Annual Awards Dinner* and *State of the Region II*.
- Provide a clear direction and values for agency staff, members, and stakeholders.
- Continue to build OCWCOG's partnerships and collaboration with local universities and community partners.

Financial Management

Finance is responsible for the consolidated management of the agency and programs, financial functions, and ensuring compliance with budget law. Finance handles agency payroll, accounts payable and receivable, contracts management, audit, and centralized purchasing. All services managed by Finance are also available to support member jurisdictions as requested.

Funding:

Funding to support Financial Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Develop a fully functioning finance suite in alignment with OCWCOG's *Continuity of Operations Plan* (COOP) by migrating financial software to a cloud-based platform.
- Improve and standardize all printed materials by exploring a single source printing solution.
- Streamline and improve internal contract/grant tracking, and monitoring with new contract and project management software, LiquidPlanner®.
- Provide a suite of financial services at a competitive rate to members including audit preparation, payroll, and utility billing.

Program Area Oversight Committee or Commission:

- OCWCOG's Finance Committee
- OCWCOG's Budget Committee

Human Resources Management

Human Resources provides consolidated management of all agency and program personnel matters; and manages agency recruitments, onboarding, compensation and job classification, and employee benefits. The department develops and recommends to the Executive Director for OCWCOG Board of Director approval agency-wide personnel policies, and manages agency labor relations, including collective bargaining. All services managed by Human Resources are also available to support member jurisdictions as requested.

Funding:

Funding to support Human Resources Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

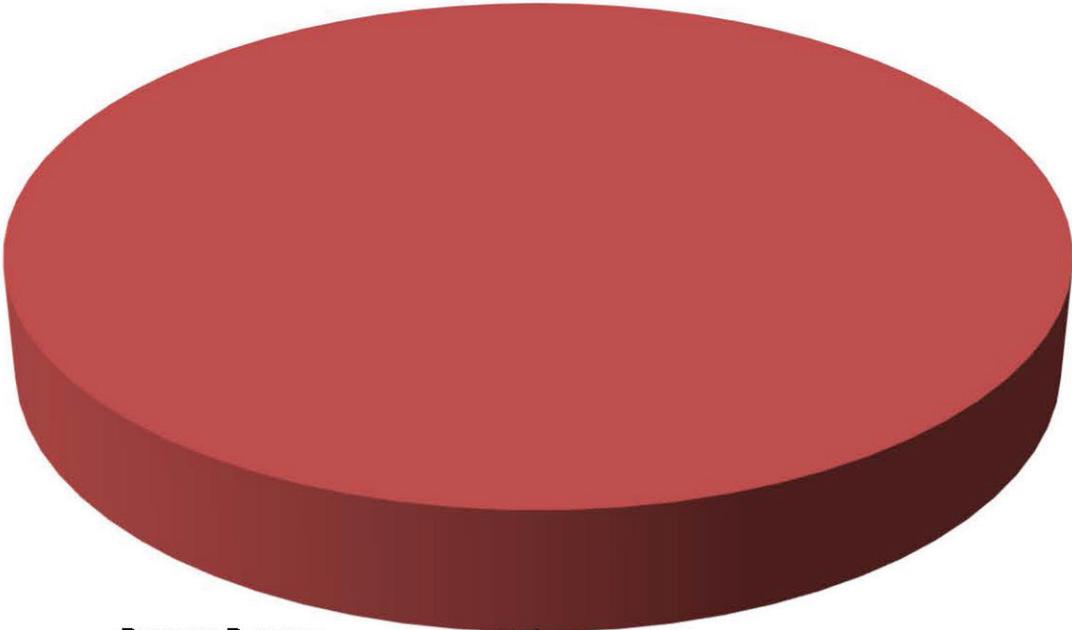
- Develop and implement a comprehensive recruitment strategy to attract and retain a highly qualified and diverse workforce.
- Secure and implement a Human Resource Information System for recruitment and onboarding. Provide a recruitment portal for member jurisdictions.
- Provide Human Resource expertise and consultation to members at a competitive rate.

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Technology Services

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	0
State Revenue	0
Federal Revenue	0
Local Revenue	0
Program Revenue	681,624
TOTAL REVENUE	681,624
Personnel	289,772
Fringe Benefits	92,202
Leave Benefits	18,723
PERS Benefits	79,924
TOTAL PERSONNEL	480,621
Materials & Supplies	201,003
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	201,003
GAIN / (LOSS)	-

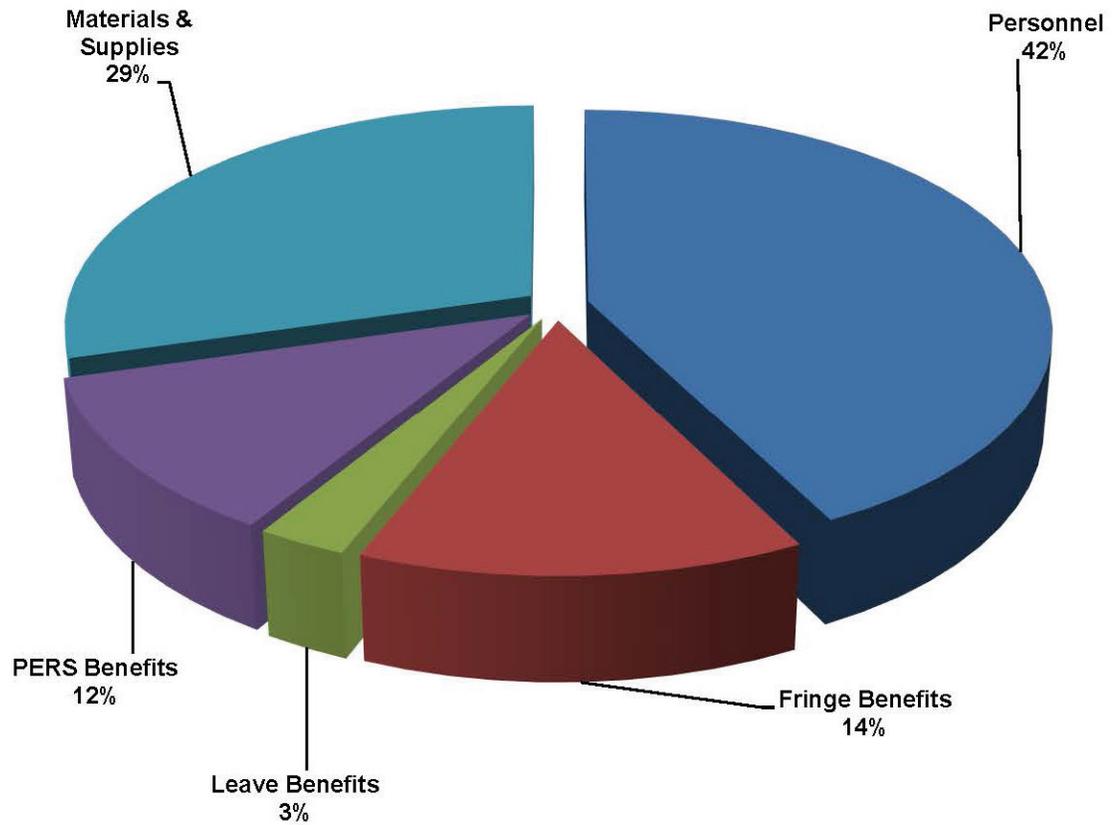
Technology Services Revenue Chart FY2017-2018



Program Revenue
100%

Program Revenue
Contracts Revenue
Indirect Income
Transfers In

Technology Services Expense Chart FY2017-2018



Technology Services

Technology Services manages computer, telephone, networking systems, and related services to the agency's departments. Technology Services manages the agency video conferencing system, desktop computers, and associated software, as well as helpdesk tech support. Technology Services also provides helpdesk and network support to member jurisdictions through contracts.

Funding:

Funding to support Technology Services Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

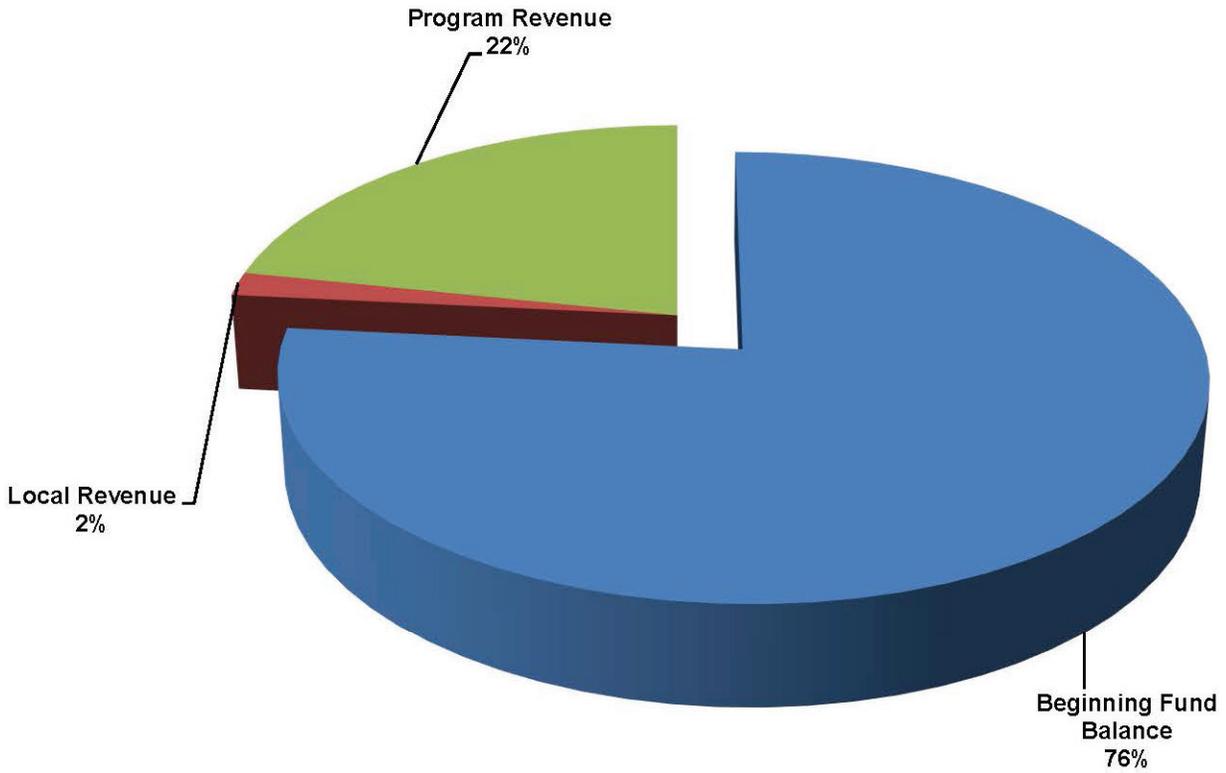
Goals:

- Develop a suite of technology services at competitive rates for members.
- Develop a five-year agency information technology (IT) strategy to enhance current technology systems.
- Reduce paper usage and archive storage of paper by implementing an electronic signature (eSignature) process.
- Continue working with Socrata® to develop a regional Data Center.
- Explore alternative options for telephone system in efforts to reduce telephone costs and enhance telephonic features.

Non-Departmental

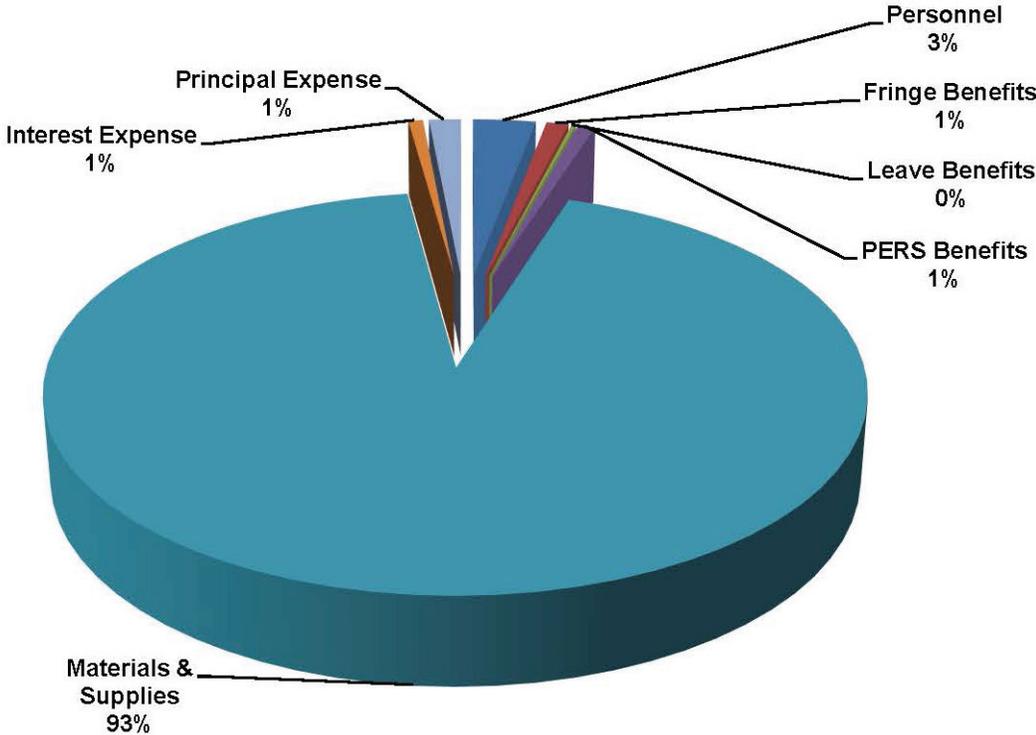
FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	2,215,395
State Revenue	0
Federal Revenue	0
Local Revenue	50,000
Program Revenue	628,767
TOTAL REVENUE	2,894,162
Personnel	85,005
Fringe Benefits	30,149
Leave Benefits	5,189
PERS Benefits	23,444
TOTAL PERSONNEL	143,787
Materials & Supplies	2,687,042
Interest Expense	20,000
Principal Expense	43,333
TOTAL MATERIALS & SUPPLIES	2,750,375
GAIN / (LOSS)	-

Non-Departmental Revenue Chart FY2017-2018



Local Revenue	Program Revenue
Fees for Service	Rent Income

Non-Departmental Expense Chart FY2017-2018



Facilities Management (Non-Departmental)

Facilities coordinates facilities maintenance and related services for all organization locations.

Funding:

Funding to support Facilities Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Begin phasing in Albany facility remodel to consolidate staff on one floor to allow for more leasable space. Enhance reception area to better serve the public.
- Enhance Americans with Disabilities Act (ADA) accessibility; reduce cost in utility and paper by remodeling and upgrading the upstairs staff bathroom in the Albany facility.
- Enhance beautification and continue efforts to reduce maintenance costs of facility landscaping.
- Replace Albany facility's deteriorating roof.

TAB PAGE: Community and Economic Development

TAB PAGE: Community and Economic Development

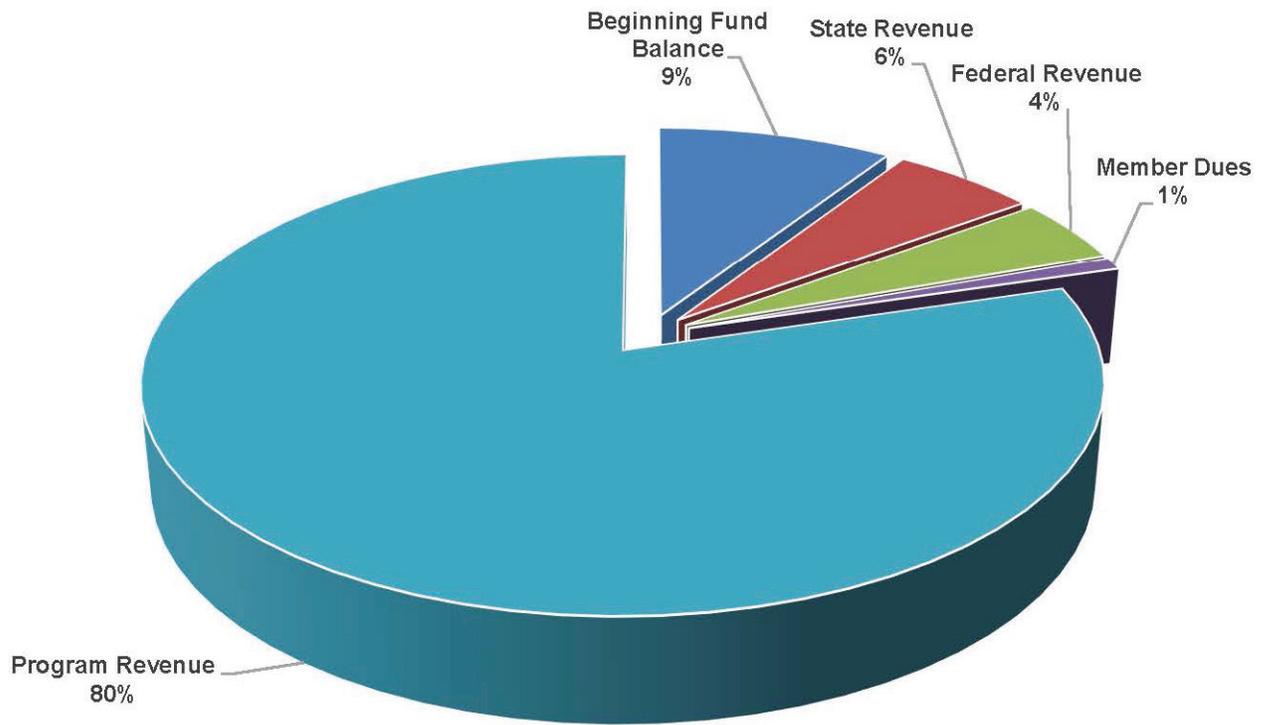
Community and Economic Development's Work Program

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	985,847
State Revenue	610,204
Federal Revenue	487,000
Local Revenue	166,359
Program Revenue	8,484,487
TOTAL REVENUE	10,733,897
Personnel	1,183,258
Fringe Benefits	629,581
Leave Benefits	72,672
PERS Benefits	326,340
TOTAL PERSONNEL	2,211,851
Materials & Supplies	8,522,046
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	8,522,046
GAIN / (LOSS)	-

Community and Economic Development Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Planning	<i>Contract Revenue</i> <ul style="list-style-type: none"> • Geographic information systems (GIS) services • Planning services • CAMPO • AAMPO • Environmental Protection Agency (EPA) - Brownfield Project • Federal Lands Access Program • Federal Emergency Management Association (FEMA) 	Program/Federal	\$872,525.00
	<i>Dues</i>	Local	\$100,084.00
	<i>Economic Development Administration</i>	Federal	\$75,000.00
	<i>Oregon Department of Transportation (ODOT)</i> <ul style="list-style-type: none"> • CWACTION • Transportation Demand Management • Regional Park and Ride • Safe Routes to School 	Federal/State	\$239,597.00
CAMPO	<i>ODOT</i>		\$202,985.00
Cascades West Ride Line	<i>Coordinated Care Organization</i>		\$7,267,487.00
	<i>Title XIX (Oregon Health Plan)</i>		\$412,000.00
AAMPO	<i>Contract Revenue</i>		
	<i>ODOT</i>		\$167,612.00
Contract Care Pilots	<i>Contract Revenue</i>		\$344,475.00
	<i>Sponsorships</i>		\$26,500.00

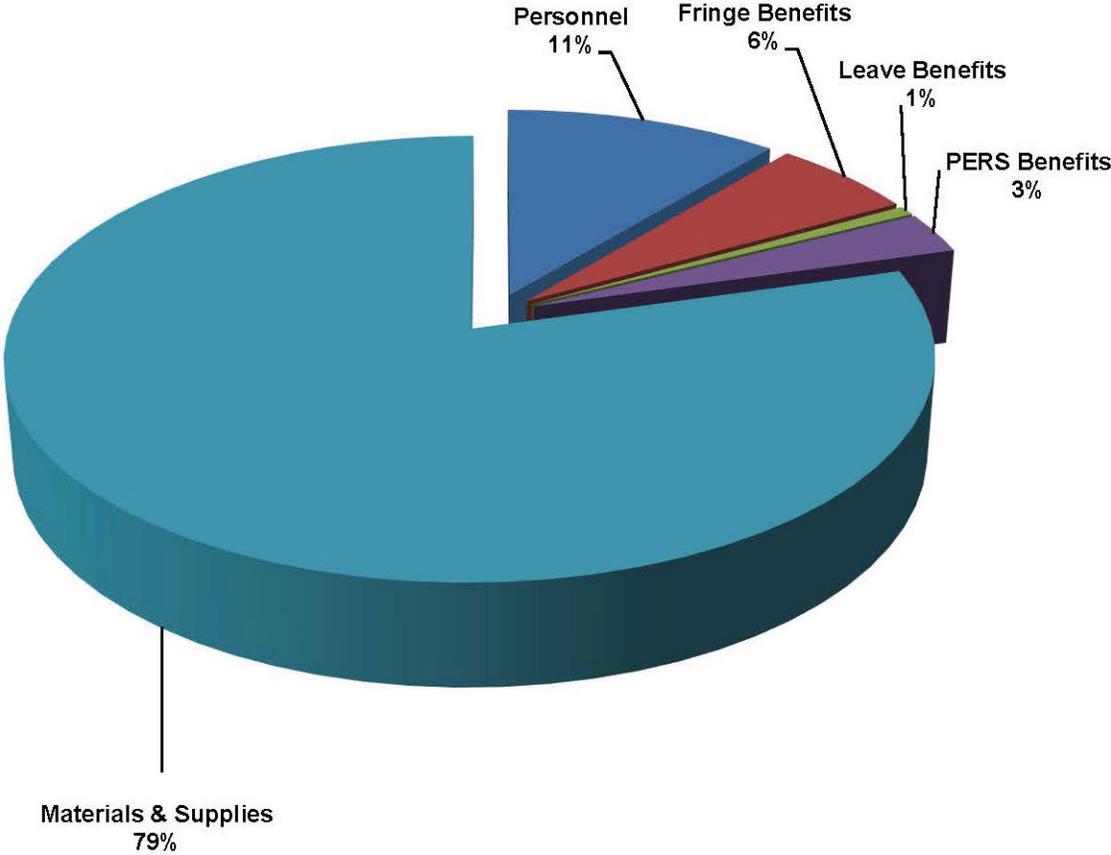
Community and Economic Development Revenue Chart FY2017-2018



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
ODOT	EDA Title XIX
Local Revenue	Program Revenue
Dues Fees for Service Interest Revenue Sponsorships	Contracts Revenue Coordinated Care Department of Land Conservation Development

Community and Economic Development Expense Chart FY2017-2018



Community and Economic Development

OCWCOG's Community and Economic Development (CED) department engages in a variety of programs that support the region and member communities to improve the economic health of our Region. CED staff provides support services for regional planning along with forums for resolving community-level and region-wide issues. CED operates in the true spirit of regional councils across the country, serving as the Metropolitan Planning Organizations (MPOs), regional planning council, and economic development district (EDD), as well as providing unique transportation services such as Non-Emergent Medical Transportation (NEMT), the Area Commission on Transportation (ACT), and Transportation Options (TO) programs.

The department has assisted local governments, communities, and economic development partners meet priority needs and opportunities for over 30 years. It also helps our Region and its communities discuss and address local, regional, and multi-jurisdictional issues.

The largest area of the department in terms of budget and staffing is transportation services programs. The fastest growing of these is the *Cascades West Ride Line Brokerage*, whose objective is to coordinate transportation services for eligible Oregon Health Plan (OHP) and Medicaid clients traveling to and from covered non-emergency medical services. In addition to standard daily service, staff have taken on several "pilot" projects aimed at exploring and resolving specific transportation needs and issues, such as a new bikeshare program, which was launched in June of 2016.

The department staffs two MPOs in the region – the Corvallis Area MPO (CAMPO) and the Albany Area MPO (AAMPO), as well as the Cascades West Area Commission on Transportation (CWACT). Additionally, CED staff provides a wide range of services to convene and resolve regional transportation issues related to transportation options, transportation demand management, transit integration, mobility management, and unique explorations, such as the nexus between health, transportation, and housing.

CED also provides a robust business lending program, designed to help businesses obtain financing for start-up and expansion. CED operates the four-county Cascades West Economic Development District (CWEDD) which supports local and regional economic development efforts, provides the region's Comprehensive Economic Development Strategy (CEDDS) and acts as a conduit to additional State and Federal funding sources and programs.

Funding for CED programs comes from a variety of sources, mainly State and Federal contracts. Efforts are underway to diversify revenue streams to include more local contracts, grants, and private sector support. CED continues to strengthen partnerships and works collaboratively with the local Intercommunity Health Network Coordinated Care Organization (IHN-CCO), as well as the Oregon Department of Transportation (ODOT), member jurisdictions, and many other State and Federal agencies.

Program Area Oversight Committee or Commission:

- Community and Economic Development Committee

Program Contact:

Phil Warnock

pwarnock@ocwcog.org

541.924.8474

Planning: Community Development

Improving the quality of life for residents in our region has been the mission of OCWCOG since its inception. OCWCOG has a professional CED staff to assist communities, especially smaller communities, with specialized tasks for which they do not have in-house expertise or capacity. These tasks generally fall into two broad categories: Community Infrastructure Development, and Planning and Technical Assistance. These efforts often align with the implementation of the *Comprehensive Economic Development Strategy* (CEDS) of the Cascades West Economic Development District (CWEDD), as staffed by OCWCOG.

Funding:

Funding for this activity will be derived from a variety of sources, to include one or more of the following: State of Oregon funding through programs such as Transportation Growth Management (TGM) or Business Oregon grant programs; Federal programs such as U.S. Environmental Protection Agency (EPA) Community Brownfields Assessment, U.S. Department of Commerce's Economic Development Administration (EDA) planning grants, or U.S. Department of Agriculture (USDA) grants; or direct service contracts with regional entities such as cities, counties, ports, and tribes. Projects may include substantial funding for contract expenses for technical expertise outside OCWCOG, such as brownfield mitigation.

Goals:

- Maintain staffing that allows CED/CWEDD/OCWCOG to be responsive, proactive, and opportunistic.
- Develop productive Working Groups as directed by the CEDS, to leverage Region's efforts towards economic development.
- Complete regional industrial wetlands pre-permitting project and establish other streamlining procedures.
- Provide increased CED staff presence in Benton and Lincoln Counties.
- Conduct district-wide member needs assessment.
- Increase OCWCOG web services to communicate with and inform the OCWCOG regional partners and the CWEDD.
- Undertake Brownfield mitigation efforts in Lincoln County.

Planning: Economic Development

The objectives of the Economic Development Planning program are to encourage new employment and investment opportunities, and promote a more stable and diversified economy in OCWCOG's three-county region and the four-county Cascades West Economic Development District (CWEDD). The function of this program is guided by the implementation of the *2015- 2020 CEDS*, responsiveness to member needs as they arise, and continued services of the Business Lending program.

Business Lending provides access to capital small businesses through five direct loan programs and packaging of two Small Business Administration (SBA) programs.

Technical assistance aims to provide services such as Geographic Information Systems (GIS) services, grant writing, project development/management, and funding assistance to member agencies. GIS services to members is anticipated to increase substantially as the department increases capacity and coordination with jurisdictions.

Funding:

Funding will be provided primarily through an EDA planning grant that is shared with the Lane Council of Governments (LCOG). Funding may also be derived from a variety of other sources, to include one or more of the following: State of Oregon funding through programs such as Transportation Growth Management (TGM) or Business Oregon grant programs; Federal programs such as EPA Community Brownfields Assessment, EDA planning grants, or USDA grants; direct service contracts with regional entities such as cities, counties, ports, and tribes.

This activity will also begin to explore other funding models, based on best practices from other EDDs in Oregon, to include seeking additional local public funding, as well as regional private sector funding.

Goals:

- Implement *2015-2020 CEDS*.
- Provide increased CWEDD presence and active working groups.
- Pursue grant funding for District wide projects, including Economic Resiliency and Continuity of Governance.
- Develop suite of GIS services.
- Convene Chambers of Commerce throughout the Region.
- Increase marketing and services of Business Lending, in coordination with the CWEDD's activities.

Planning: Technical Assistance and Miscellaneous Projects

OCWCOG provides support for local economic development initiatives through research, grant writing, project development and management, and technical assistance. Communities within the Region contract with OCWCOG for services, or OCWCOG provides services through contracts with funding entities, such as the Oregon Business Development Department or EDA.

OCWCOG provides these services when a project is multi-jurisdictional, as OCWCOG has expertise that local jurisdictions themselves do not, and/or the funding entity chooses to work with/through a regional agency.

The *Regional Industrial Lands and Wetlands Mitigation Project*, examining the extent to which wetlands constrain economic investment and identifying options to remove barriers to development of lands containing wetlands, is an example of an ongoing inter-jurisdictional project. The Cascades West Regional Consortium is a vehicle to pursue wetland issues along with other barriers and opportunities for community and economic growth.

Funding:

Funding for these varied activities will come from projects as they are developed and from a variety of Federal, State, Regional, and Local sources.

Goals:

- Completion of the *Regional Industrial Lands and Wetlands Mitigation Project*.
- Assistance to members in accessing funding provided through State and Federal programs.
- Other projects as requested or initiated.

Transportation: Cascades West Area Commission on Transportation

OCWCOG staffs the Cascades West Area Commission on Transportation (CWACT). This includes maintaining information and decision-making systems, conducting research, assisting in the identification of regional transportation issues, and providing meeting support. These services are provided to the jurisdictions within our Region.

Funding:

Funding will be derived from ODOT primarily and OCWCOG may pursue additional resources through grants.

Goals:

- Assist members to access funding for transportation projects.
- Provide input and recommendations regarding State plans, policies, and programs.
- Advocate for enhanced coordination and collaboration with CAMPO and AAMPO, as well as with other ACTs, regional members, and ODOT staff.
- Provide guidance on regional transportation planning efforts including Transportation System Plans, *Regional Park and Ride Plan* and Transit Development Plans.
- Facilitate legislative engagement in the region, including community meetings.
- Evaluate and determine optimal OCWCOG staffing model for these activities.

Program Area Oversight Committee or Commission:

- CWACT Full Commission
- CWACT Executive Committee
- CWACT Technical Advisory Committee

Transportation: Transportation Demand Management; Transportation Options

The Transportation Demand Management/Transportation Options program provides assistance to residents, travelers, and employers in the Region. There are multiple programmatic concentrations to help overcome barriers and gaps in the transportation network, to include: *Cascades West RideShare*, *Valley Vanpool*, and other services, including planning and our web based resources. Staff works with local jurisdictions and employers, as funding permits, to expand transportation options available in our Region. Services coordinated under this program area include:

- *Cascades West Rideshare*
- *Drive Less Connect*
- *Valley VanPool*
- Employer based commute services
- *Safe Routes to School*
- *Regional Park and Ride Plan*
- Integration with Community Bikeshare program(s), including *Pedal Corvallis*

Funding:

OCWCOG receives funding for transportation demand management (TDM) / transportation options (TO) activities from ODOT Region 2, as an allocation of the Statewide Transportation Improvement Program (STIP). Over the past few years, there has been a concerted effort to increase the funding diversity along with increased Statewide investment in transportation options through ODOT's Rail and Public Transit Division. The *Regional Park and Ride Plan* is funded through a separate STIP grant from the Region 2 funds.

Additional funding has been generated from new grants to assist communities build or enhance *Safe Routes to School* programs. These funds are administered by ODOT's Transportation Safety Division and a non-profit, *Commute Options*. Sponsorships by local private organizations have increased substantially over the past several years and fully cover match requirements of the grants. OCWCOG's current *Safe Routes to School* activities focus on Albany, Harrisburg, Jefferson, Lebanon, and Sweet Home; ongoing support is provided to schools throughout the Region with active programs.

Goals:

- Develop *Regional Park and Ride Plan*.
- Expansion and improvement of park and ride network.
- Collaboration with ODOT in the enhancement of the multistate ride-matching system.
- Support of *Safe Routes to Schools* Programs.
- Expansion of vanpool services to link the Mid-Willamette Valley and the central Oregon Coast.
- Community transportation grant writing assistance; increase community resources.

Transportation: Miscellaneous Transportation Projects

This area of work provides assistance to the Region and local communities with transportation projects, plans, and studies, and is largely integrated throughout other CED functions. Services are provided at the request of a local jurisdiction, as an outcome of the work of the Cascades West Area Commission on Transportation (CWACT), or other multi-jurisdictional collaboration.

Funding:

Funding is typically provided by a local jurisdiction or the State of Oregon via contract or intergovernmental agreement (IGA). OCWCOG may utilize dues to cover costs of applying for funds, developing scopes of work, or contracts for these projects.

Funding may be provided by multiple sources and jurisdictions, to include leverage of OCWCOG transportation dues for a variety of services.

Goals:

- Develop and maintain capacity to respond to requests for service.
- Conduct a regional member needs assessment, especially related to transportation and economic development.
- Conduct at least one partner Transportation Growth Management (TGM) project.
- Complete *Highway 34 Scenic Byway Corridor Management Plan*.
- Complete *Monroe/Alpine Connectivity Plan*.

Cascades West Ride Line and Non-Emergent Transportation Brokerage

Cascades West Ride Line (Ride Line) provides non-emergent medical transportation (NEMT) for Medicaid eligible clients enrolled in the Oregon Health Plan (OHP) through either InterCommunity Health Network Coordinated Care Organization (IHN-CCO) or the Oregon Health Authority (OHA). In accordance with Oregon Administrative Regulations, traveling to and from covered medical services is available for Medicaid recipients. *Ride Line*, working with transport providers, coordinates the most appropriate and cost effective rides to and from Medical appointments using a variety of modes of transport including: transit, sedan, wheelchair, stretcher, secured, or mileage Reimbursement (when client or someone drives them to and from appointment). Evening, weekend, and holiday after hours transport is available for urgent, but non-emergent medical transportation.

Pilot Projects:

Ride Line, in conjunction with the IHN-CCO, is working on NEMT pilot projects funded by IHN-CCO. These pilots include:

- Transport provider training
- Member satisfaction
- Web development
- Provider audio/video equipment
- Bikeshare
- Evidence-based classes

Funding:

Funding for *Ride Line* transportation program comes from the Title XIX program through IHN-CCO and the OHA. Pilot projects are funded by IHN-CCO. Funding is restricted to be used for non-emergent medical transportation only.

Goals:

- Develop web-based prior authorization software allowing better access for members, self-management, accuracy of information, and increase member accountability.
- Coordination with *Ride Line* and SDS for integration of two call centers.
- Develop a Member Satisfaction Incentive Program to collect measurable data, develop survey questions, incentive structure, and secure a survey service.
- Expand the member centered bikeshare program.
- Expand NEMT services for Evidence Based Practices.

Albany Area Metropolitan Planning Organization

The Albany Area Metropolitan Planning Organization (AAMPO) is the federally-designated MPO for the Albany Urbanized Area. AAMPO members include the cities of Albany, Jefferson, Millersburg, and Tangent, Linn and Benton Counties, and the Oregon Department of Transportation. Staffing for AAMPO is provided through a five-year contract with OCWCOG.

MPOs provide a venue for collaborative regional transportation planning with key tasks being development of a Regional Transportation Plan (RTP) and prioritization of regional transportation projects for federal funding.

Funding:

Funding for AAMPO planning and programming activities is primarily comprised of the Federal Highway Administration (FHWA) Planning (PL) funds and Federal Transit Administration (FTA) 5303 funds, which are programmed through ODOT.

ODOT State Planning and Research (SPR) funds, also a Federal source, are occasionally received to support specific planning efforts. The combined PL and 5303 funding level recently decreased for AAMPO due to Statewide reallocations of these funds.

Goals:

- Adopt AAMPO's first Regional Transportation Plan (RTP) by late 2017, in compliance with both state and federal guidance.
- A *Transit Development Plan* will also be prepared as part of the RTP process.
- Facilitate the newly formed *Linn-Benton Loop* Board and support strategic regional transit planning in partnership with CAMPO and regional partners.
- Continue support of regional planning efforts including local transportation system planning, transit coordination, local visioning efforts, and transportation options planning.

Program Area Oversight Committee or Commission:

- AAMPO Policy Board
- AAMPO Technical Advisory Committee
- AAMPO Project Advisory Committee

Corvallis Area Metropolitan Planning Organization

Corvallis Area Metropolitan Planning Organization (CAMPO), is the designated MPO for the Corvallis Urbanized Area, which includes the cities of Corvallis, Philomath, Adair Village, and adjacent parts of Benton County. CAMPO coordinates transportation planning and programming in the Corvallis Urbanized Area and serves as a forum for cooperative decision-making. CAMPO's transportation planning and programming activities are driven by the Federal transportation planning regulations and are managed by the CAMPO Policy Board.

Major responsibilities of CAMPO are the development of the RTP, updated every five years; Transportation Improvement Program (TIP), updated every two years, and; Unified Planning Work Program (UPWP), which outlines the annual work program and budget.

Funding:

Funding for CAMPO operation comes mainly from Federal and State sources; 89.73% of CAMPO's revenue is from the U.S. Department of Transportation and a 10.27% required match is provided by the ODOT.

The Federal dollars are passed through ODOT to CAMPO. Occasional Federal or State grant dollars from year-to-year change the ratio in the budget. The Federal sources are composed of PL dollars from the FHWA and transit planning dollars from the FTA.

Funding is expected to remain fairly stable in the coming years.

Goals:

- Position CAMPO as an organization trusted for leading on community transportation issues.
- Benefit member jurisdictions through OCWCOG and CAMPO's increased staffing and services.
- Seek Federal and State grant opportunities for local projects.

Program Area Oversight Committee or Commission:

- CAMPO Policy Board
- CAMPO Technical Advisory Committee
- CAMPO Project Advisory Committee

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TAB PAGE: Business Lending

TAB PAGE: Business Lending

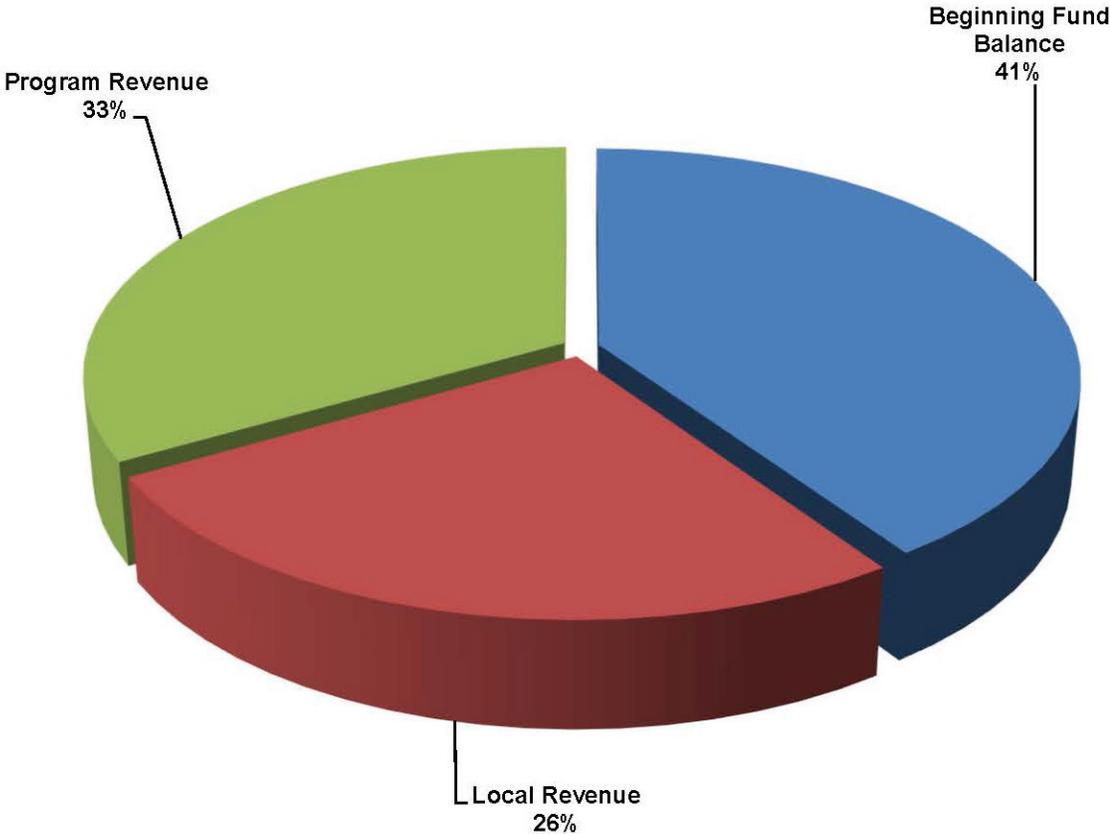
Business Lending's Work Program

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	295,347
State Revenue	0
Federal Revenue	0
Local Revenue	192,200
Program Revenue	243,136
TOTAL REVENUE	730,683
Personnel	110,220
Fringe Benefits	43,704
Leave Benefits	8,542
PERS Benefits	30,399
TOTAL PERSONNEL	192,865
Materials & Supplies	518,618
Interest Expense	19,200
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	537,818
GAIN / (LOSS)	-

Business Lending Revenue Legend

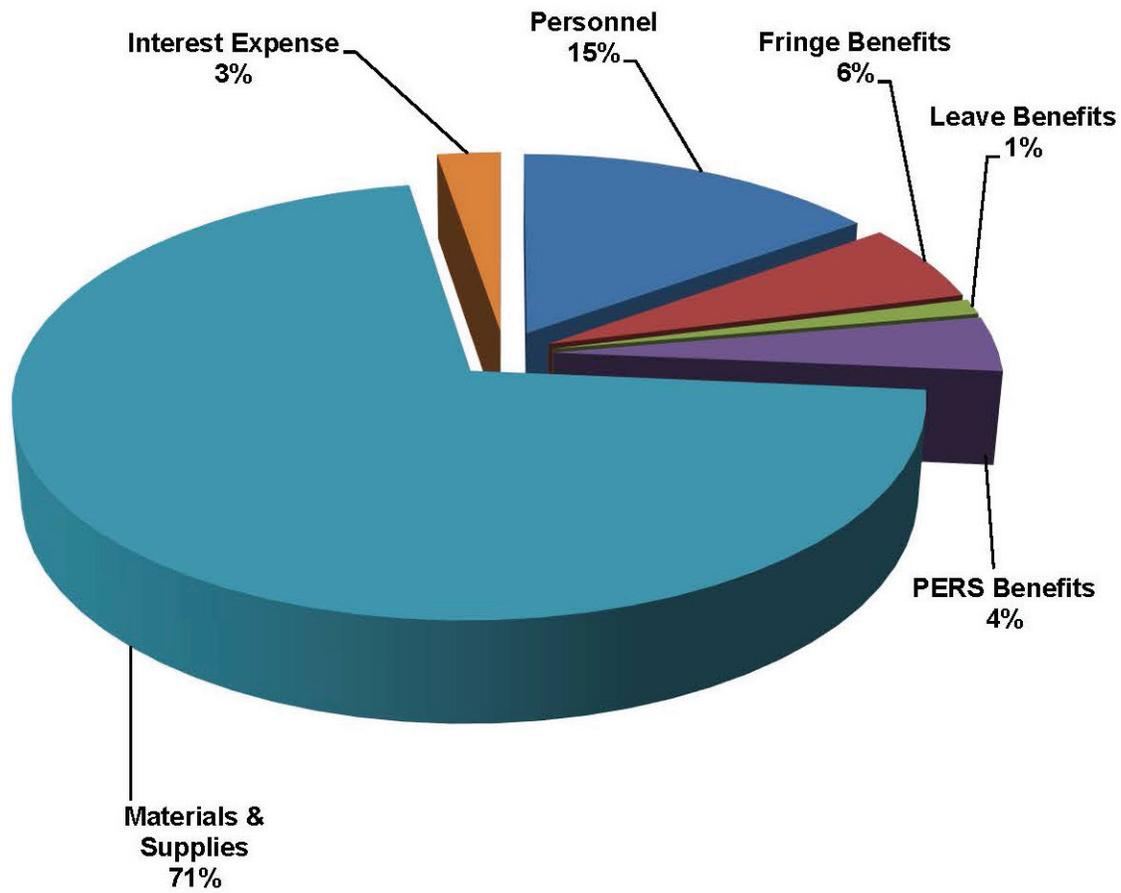
PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Business Lending	<i>Borrower Fees</i>	Program	\$500.00
	<i>Contract Revenue</i>	Program	\$50,000.00
	<ul style="list-style-type: none"> • CCD Business Development Corporation • Oregon Business Development Corporation 		
	<i>Loan Processing Fees (Program Administration)</i>	Local	\$120,000.00
	<i>Transfer In</i>	Local	\$69,636.00

Business Lending Revenue Chart FY2017-2018



Local Revenue	Program Revenue
Fees for Service Interest Revenue	Borrower's Fees Contracts Revenue Loan Fees Loan Processing Revenue Program Income Service Fees Transfers In

Business Lending Expense Chart FY2017-2018



Business Lending

OCWCOG's Business Lending Program delivers professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs. Through contracts, the OCWCOG provides administrative services, technical assistance, and professional lending services to government and non-profit entities managing economic development loan programs. The combined activities of the contractual and direct loan programs provide small businesses with a single source of non-conventional capital in the Region.

Private small businesses access capital and technical assistance through various loan programs. Our loan programs are geared toward companies that are unable to obtain traditional funding through conventional private sector sources. Given recent changes to relationships with our Small Business Administration (SBA) Certified Development Company (CDC) and the resultant impact to the program's revenues, new CDC relationships have been established and the lost revenues are slowly being reestablished.

Funding:

Funding for the Lending program is derived from fees on SBA loans; other loan program revenue (fees and interest), and contracts with other entities for which OCWCOG manages business lending programs. CDC relationships, marketing, outreach to new markets, new partners, and new programs are designed to enhance program revenue diversification.

Goals:

- Capitalization of a MicroEnterprise Revolving Loan Fund.
- Continuation of a sustainability plan for ongoing revenues and operations.
- Re-capitalization of loan funds.
- Enhance program revenue diversification.
- Establishment of one or more new Local/Regional loan programs.
- Develop and implement a new program marketing plan.
- Coordinate with economic development programs and small business development centers (SBDC) to promote OCWCOG loan programs.

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TAB PAGE: Senior and Disability Services

TAB PAGE: Senior and Disability Services

Senior and Disability Services' Work Program

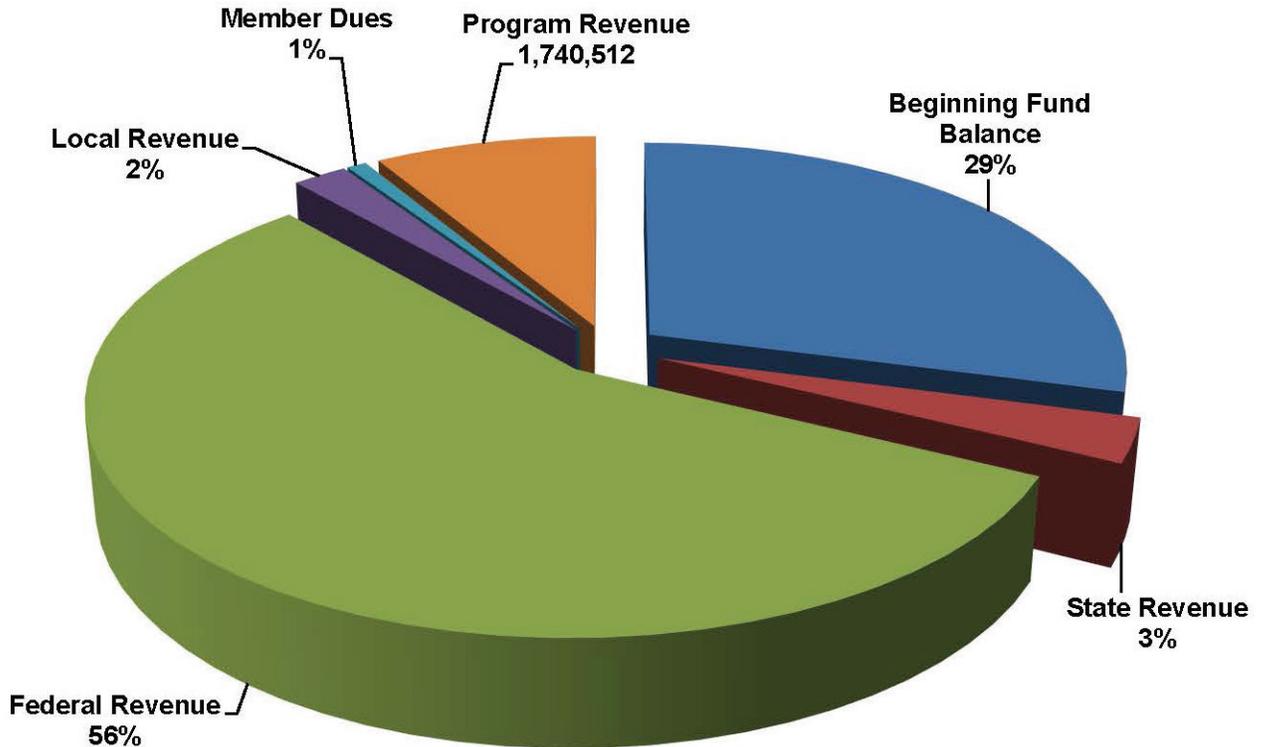
FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	5,851,222
State Revenue	630,000
Federal Revenue	11,324,891
Local Revenue	581,692
Program Revenue	1,740,512
TOTAL REVENUE	20,128,317
Personnel	5,927,753
Fringe Benefits	2,222,408
Leave Benefits	352,714
PERS Benefits	1,533,193
TOTAL PERSONNEL	10,036,068
Materials & Supplies	10,092,249
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	10,092,249
GAIN / (LOSS)	-

Senior and Disability Services Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Administration	<i>Title XIX</i>	Federal	\$388,000.00
Albany Title XIX	<i>Title XIX</i>	Federal	\$6,707,730.00
	<i>Dues</i>	Local	\$109,133.00
	<i>Federal Match</i>	Federal	\$109,133.00
Senior Corps Program, Retired and Senior Volunteer Program (RSVP), and Foster Grandparent Program (FGP)	<i>Contract Revenue</i>	Federal	\$270,940.00
	<ul style="list-style-type: none"> • Corporation for National and Community Service (CNCS), RSVP • CNCS, FGP 	Local	\$2,000.00
	<i>Donations</i>		
	<ul style="list-style-type: none"> • Voluntary Donations 		
	<i>SHIBA Program Revenue</i>	State/Local	\$35,955.00
<ul style="list-style-type: none"> • State of Oregon • Medicare Improvements for Patients and Providers Act (MIPPA) • Senior Medicare Patrol (SMP) 			
<i>Match Grants</i>	Local/State	\$72,000.00	
<ul style="list-style-type: none"> • City of Yachats • City of Lincoln • City of Toledo • United Way of Linn County • United Way of Benton and Lincoln Counties • Lincoln County Commissioners • Samaritan Social Accountability • Siletz Tribal Charitable Contribution Fund (FGP) • Siletz Tribal Charitable Contribution Fund • Trust Management Services • Early Learning Hub of Linn, Benton, and Lincoln Counties 			
Toledo Title XIX	<i>Title XIX</i>	Federal	\$2,358,278.00
	<i>Dues</i>	Local	\$58,599.00
	<i>Federal Match</i>	Federal	\$58,599.00

Benton County Veterans Services	<i>Contract Revenue</i> • Benton County	Local	\$223,566.00
	<i>Federal Match</i> • Benton County	Federal	\$48,000.00
	<i>Veterans</i> • Oregon Department of Veterans Affairs (ODVA)	State	\$55,000.00
Meals on Wheels	<i>Contract Revenue</i> • OPI Young Disabled	State	\$75,000.00
	<i>Donations</i> • Annual solicitation to member jurisdictions • Mother's Day tea solicitation mailing • Senior Services Foundation (SSF) • Voluntary donations to the meal sites	Local	\$200,000.00
	<i>Grants</i> • Samaritan • United Way of Linn County • United Way of Benton and Lincoln Counties • Kiwanis and other service organizations • Banfield Pet Food • Lincoln County Commissioners	Local	\$150,000.00
	<i>Misc. Revenue</i>	Local	\$1,000.00
	<i>Older American Acts (OAA)</i>	Federal	\$546,000.00
	<i>Program Meals Revenue</i> • Self-pay meals at the meal-sites	Local	\$165,000.00
	<i>Senior Meals XIX</i>	Federal	\$378,000.00
	<i>Siletz Revenue</i>	Federal	\$4,000.00
	<i>Title XIX</i>	Federal	\$90,000.00
	<i>USDA</i>	Federal	\$132,000.00
	OPI/OAA	<i>Fee for Service</i> • OPI client fees	Local
<i>OAA</i>		Federal	\$505,151.00
<i>OPI</i>		Federal	\$500,000.00

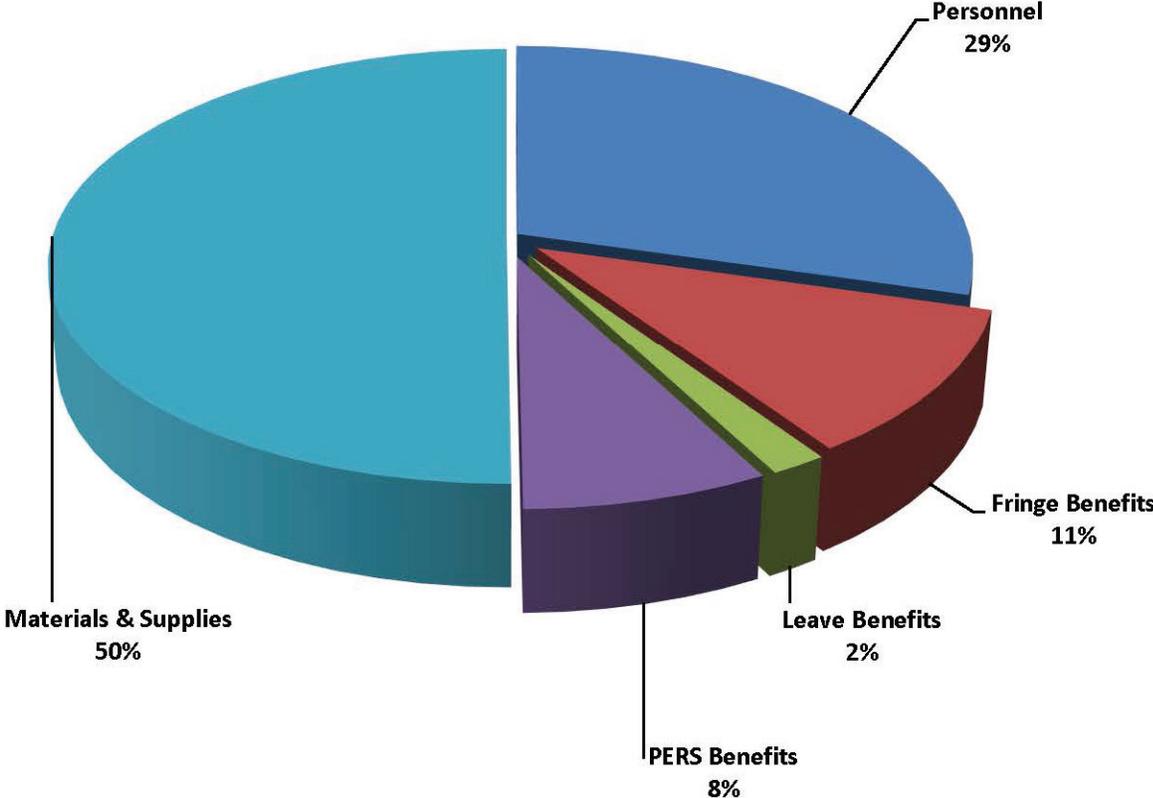
Senior and Disability Services Revenue Chart FY2017-2018



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
OPI Veterans	OAA Senior Meals XIX Siletz Revenue Title XIX USDA
Local Revenue	Program Revenue
Donations Dues Fees for Service Grant Revenue	Contracts Revenue Match Miscellaneous Revenue Program Income Program Meals Revenue Transfers In

Senior and Disability Services Expense Chart FY2017-2018



Senior and Disability Services

The Senior and Disability Services (SDS) department supports older adults and people with disabilities through the coordinated operation of a variety of State, Federal, and Local government funded programs. In addition, SDS has been successful in securing and administering contracts and grants with partners such as Samaritan Health Services.

The State of Oregon's Department of Human Services (DHS) contracts with OCWCOG to provide a community-based administrative and service delivery structure at the request of the OCWCOG member governments. The Aging and Disability Resource Connection (ADRC) call center provides consumers with a "no wrong door" access to services.

OCWCOG is the lead agency for the ADRC in Linn, Benton, and Lincoln Counties. The ADRC works in collaboration with other existing health and community agencies to be a highly visible, trusted source of information. The service is available to people of all ages, income, and disability types who have questions on the full range of long-term care support options in the community. The goal of the ADRC is to empower people to make informed decisions about long-term care supports and to help them easily access supports and services for themselves or someone they care about.

After an initial consultation with an ADRC specialist, consumers may access a variety of services including the Oregon Health Plan (OHP); *Supplemental Nutrition Assistance Program* (SNAP); Long-Term Services and Supports (LTSS); Adult Protective Services (APS); *Older American Act* (OAA) Programs; *Oregon Project Independence* (OPI); *Meals On Wheels* (MOW); Senior Corps Programs, such as the *Foster Grandparent Program* (FGP) and *Retired and Senior Volunteer Program* (RSVP); and Veteran Services for residents of Benton County.

OCWCOG provides services that are unique and complementary to ones provided by community partners. Senior and Disability Services continues to strengthen partnerships and work collaboratively with Samaritan Health Services and the local Coordinated Care Organization (CCO), Intercommunity Health Network (IHN), by partnering in programs that support community health such as the *Hospital-to-Home Care Transition* (H2H) Program.

Program Contact:

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Program Administration

Program Administration Services are provided by the Department Director, Executive Assistant, and Administrative staff. The function of this team is to support the agency, the Advisory Councils, and SDS consumers. Public education and advocacy efforts are targeted to assist and inform all of the citizens of Linn, Benton, and Lincoln Counties about the issues and developments in the field of aging and disability services.

Program Area Oversight Committee or Commission:

- ADRC Advisory Council
- Disability Services Advisory Council
- Senior Services Advisory Council

Funding:

Funding for Program Administration comes from Medicaid and OAA allocations.

Goals:

- Provide a high level of advocacy in the community through the support of our Senior Services Advisory Council (SSAC), Disability Services Advisory Council (DSAC) and ADRC Advisory Council.
- Build stronger relationships through our involvement in the Oregon Association of Area Agencies on Aging and Disabilities (O4AD).
- Strengthen community partnerships to ensure that services for older adults and younger adults with disabilities are more integrated in health services, housing, and food security programs across the Region.
- Be a resource and partner in making the Region age-friendly by supporting well-designed, livable communities that promote health, sustain economic growth, and make for happier, healthier residents of all ages.

The Medicaid Program

The contract with DHS to administer the Medicaid program is by far the largest contract SDS administers, approximately \$18 million for the biennium.

Medicaid program staff determine eligibility for medical coverage for those who are aged, disabled, or blind in our Region. In addition, SDS administers the Medicare Savings Programs (MSP) for those older adults and people with physical disabilities who are also receiving Medicare. SNAP is offered for these same individuals, as well as those age 60 and over who are not eligible for Medicaid or MSP. SNAP consumers receive food benefits through the *Oregon Trail* card and are eligible based on income and household living expenses. Eligibility determination and case coordination is provided to approximately 14,000 consumers.

LTSS provide coordination of medical care as well as support with activities of daily living in a variety of home and community based facility settings, including nursing facility care. It emphasizes consumer choice, maximum independence, and cost effectiveness. Case managers work with consumers and families to develop a service plan appropriate for each individual's needs.

Funding:

Ninety-nine percent of the funding for Medicaid, SNAP, and APS is through an intergovernmental agreement with DHS. OCWCOG uses local dollars, such as member dues, for Medicaid match.

Goals:

- Develop and implement a workload model that will enable SDS management to more precisely balance staffing with workload across program units and across the Region as opposed to staffing positions according to tradition.
- Implement a Quality Assurance (QA) program that will inform managers on an ongoing basis as to how well each unit is meeting its performance metrics as defined by DHS.
- Reduce management positions to allow more investment into a QA team that can support all staff from the ground level and up.
- Continue to explore and implement partnerships that can enhance or expand Medicaid programs through the use of a Medicaid match.

Adult Protective Services

OCWCOG is statutorily and contractually obligated to assess the potential risk of harm, investigate all abuse allegations, and provide protective services to those 65 and older, and people with disabilities over the age of 18.

Allegations of verbal, sexual, and physical abuse as well as neglect and financial exploitation are investigated by the APS team. APS investigators work collaboratively with other services such as the State Ombudsman program, County mental health programs, local law enforcement agencies, and district attorney offices.

In 2016 alone, over 1,900 phone calls were received reporting suspected abuse. Of those calls, over 1,389 cases were investigated and the rest were provided resource and referral information.

Last year, APS was structured regionally and operations were streamlined to ensure quality measures could be attained.

Funding:

APS is funded solely by the Oregon Legislature through a contract with DHS.

Goals:

- Hold abusers accountable in as efficient of a manner as possible.
- Increase the percentage of timely completed investigated reports to 90% and timely responses to 98%. This will be accomplished through a restructuring of APS operations, staff training, and adoption of LCOG data tracking and management system, which has been determined to meet staff needs and to support the work the APS team does.

Senior Corps Programs, *Retired and Senior Volunteer Program, and Foster Grandparent Program*

OCWCOG's Senior Corps Programs connect local seniors, aged 55 and over, with the people and organizations that need them most in the tri-county Region. Volunteers serve as tutors, mentors, counselors, or companions to people in need, or contribute their job skills and expertise to community projects and organizations. Volunteers receive guidance and training so they can make a contribution that suits their talents, interests, and availability. Income-eligible volunteers are offered a tax-exempt stipend, meals, and mileage reimbursements for their National Service.

Funding:

Funding for Senior Corps Programs at OCWCOG comes from a variety of sources including Federal and State grants, Local governments, contracts, local community organizations, and in-kind donations. This diversification of funding, along with strong community match funding, has provided financial stability since Senior Corp's inception in the area in 1973.

Both the RSVP and FGP have increased grant writing efforts over the last year to help offset the rising costs associated with doing business, such as increasing insurance rates and administrative costs.

Goals:

- Explore future partnerships between evidence-based programs and OCWCOG Senior Corps to maximize community impact and infuse new dollars into existing Programs
- Increase match funding by 35% during FY2017-2018 to continue robust support of low-income senior volunteers in the tri-County Region.

Benton County Veterans' Services

The Benton County Veterans Services program serves over 7,000 Veterans and their dependents that live in Benton County by providing them direction, support, and advocacy for filing claims to the U.S. Department of Veterans Affairs for compensation and pension. Also offered is information, referral, and assistance for other entitlements such as Veterans Administration (VA) medical care, Home Loan Guaranty, education programs, State Home Loans, and other State and Local benefits. The Benton County VSO program operates within OCWCOG's SDS department.

In 2016, a proposal to DHS to receive Medicaid funding for additional VSO staffing was approved. This will enable the VSO to potentially wrap significantly more services around a Veteran and their family. VSO staff are training to better understand programs administered by SDS in order to ensure that Veterans can access these services should they choose.

Funding:

OCWCOG holds a contract with Benton County who funds the Veterans program with County general fund dollars, as well as pass through dollars from the Oregon Department of Veterans Affairs (ODVA). In addition, OCWCOG will also be receiving Medicaid funding as a match with the Benton County funds. This will allow the VSO to further expand staffing.

Goals:

- Increase access to Veterans: Veterans Services Officer will expand staffing in order to be able to serve more Veterans this year.
- Provide more comprehensive services to Veterans: Many of the Veterans (and family members) served are either 60 years and older or have disabilities. In addition to the various Veterans programs that VSO assists Veterans with, VSO will also be assisting Veterans to access other services administered/provided by SDS.

Meals on Wheels

Meals On Wheels (MOW) provides nutritious meals to eligible consumers in eleven dining sites and through home delivery. The dining sites provide opportunity for seniors to partake in nutritious meals with their peers in a social atmosphere. The home delivered meals program enables participants to remain in their home, living as independently as they choose. Often, the consumers are living alone in their home. In addition to providing a nutritious meal, *MOW* also provides social contact and a safety check by the volunteer drivers.

Funding:

The majority of the meals provided in Linn, Benton, and Lincoln Counties are paid for by funds provided by the OAA and USDA. Unfortunately, they do not cover the cost of meals requested by consumers. Medicaid, OPI, and local monies from a variety of sources including fundraising, grant requests, gifts, and client donations make up the rest of the *MOW* budget.

MOW funding is currently not sustainable. Without additional revenue streams, cost cutting measures such as meal site closures and consumer wait lists may be inevitable. In 2016, additional funding began to close the gap between program revenue and expenses.

This year's goal will be to close the program's fiscal deficit. In order to achieve this goal, more revenue must be secured as well as program capacity strengthened.

Goals:

- Diversify/Increase *MOW* funding streams by partnering with health system providers to reimburse for meals, develop business sponsorships, greatly increase individual donor contributions.
- Strengthen program capacity by securing private grants, increasing a strong volunteer base, making the program more accessible to those in need, and improving *MOW's* ability to raise and maintain funding from individuals and businesses in communities throughout the Region.

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Older American Act Programs, *Oregon Project Independence*, and Contracts

Older American Act (OAA) and *Oregon Project Independence* (OPI) help older adults and people with disabilities to live and thrive in communities of their choice for as long as possible. These programs provide information, assistance, case management, preventative evidence-based health services, legal services, elder abuse prevention, family caregiver support, options counseling, and nutrition services, as well as personal and home care.

Funding:

Funding for OAA programs and OPI come from multiple sources including Federal dollars (25%), State general funds (45%), local income from program participant fees, in-kind match (5%), and contracts (25%). The budget has varied through the years based on the overall health of the economy.

Traditionally, funds for OAA and OPI programs at OCWCOG have been supplemented by writing grants and community financial support. OAA and OPI programs enable seniors and people with disabilities to stay in their own home, eat nutritional meals, and live as independently as possible while staying off of Medicaid.

OPI enjoys bipartisan support in the Oregon legislature. However, challenging budget forecasts in Salem may lead to cuts in OPI and therefore this budget reflects a modest reduction in OPI revenue, including termination of OPI for younger adults with disabilities. With the change in Congress and the White House, OAA funding is also less predictable this year.

Given the lack of predictability and the flat funding of OAA, SDS must work to secure other funding sources to support these programs, especially the health promotion programs. This year, a contract with Samaritan Health Services to fund a H2H position provides a good example of the opportunities to partner.

Other contracts include the Mental Health Services Coordinator contract with Linn County which provides two coordinators across the Region who are working with communities to close the gaps in Mental Health services for older adults and people with disabilities. In addition OCWCOG SDS administers the contract for coordination of the IHN's regional Community Advisory Committee.

Goals:

- Develop more contracts with local health services providers to fund health promotion and call center programs.
- Work with Statewide partners to establish a Medicare provider number and therefore be able to bill Medicare for health promotion programs.

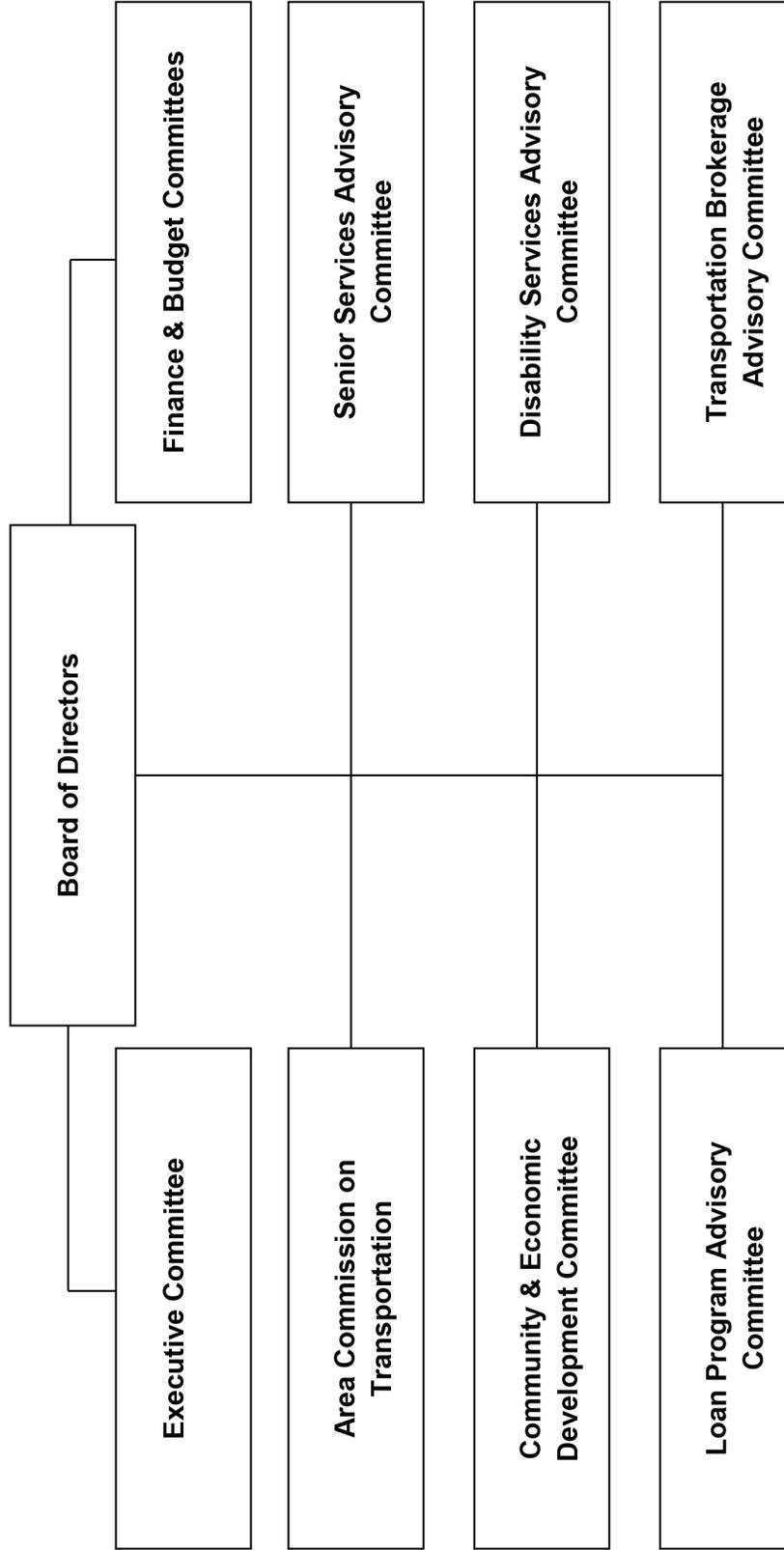
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TAB PAGE: Board and Committees Chart

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OCWCOG Board and Committees

OCWCOG Board and Committees



Independent Bodies Staffed by OCWCOG

Cascades West Senior Services Foundation

Corvallis Area Metropolitan Planning Organization

Albany Area Metropolitan Planning Organization

Acronym List

AAA	Area Agency on Aging	GIS	Geographic Information Systems
AAMPO	Albany Area Metropolitan Planning Organization	H2H	Hospital-to-Home Care Transition Program
ACT	Area Commission on Transportation	IGA	Intergovernmental Agreement
ADA	American with Disabilities Act	IHN	Intercommunity Health Services
APS	Adult Protective Services	IHN-CCO	Intercommunity Health Services Coordinated Care Organizations
ADRC	Aging and Disability Resource Connection	IT	Information Technology
Board	Board of Directors	LCOG	Lane Council of Governments
CAMPO	Corvallis Area Metropolitan Planning Organization	LTSS	Long Term Services and Supports
CCO	Coordinated Care Organizations	MIPPA	Medicare Improvements for Patients and Providers Act
CDC	Certified Development Corporation	MOW	<i>Meals on Wheels</i>
CED	OCWCOG's Community and Economic Development Program	MPO	Metropolitan Planning Organization
CEDS	<i>Comprehensive Economic Development Strategy</i>	MSP	Medicare Savings Program
CNCS	Corporation for National and Community Service	NEMT	Non-Emergent Medical Transportation
COOP	Continuity of Operations	O4AD	Oregon Association of Area Agencies on Aging and Disabilities
CWACT	Cascades West Area Commission on Transportation	OAA	Older Americans Act
CWEDD	Cascades West Economic Development District	OCWCOG	Oregon Cascades West Council of Governments
DHS	State of Oregon Department of Human Services	OMPOC	Oregon Metropolitan Planning Organization Consortium
DSAC	Disability Services Advisory Council	ODOT	Oregon Department of Transportation
EDA	U.S. Department of Commerce's Economic Development Administration	ODVA	Oregon Department of Veterans Affairs
EFB	Ending Fund Balance	OHA	Oregon Health Authority
EDD	Economic Development District	OHP	Oregon Health Plan
EPA	U.S. Environmental Protection Agency	OPI	Oregon Project Independence
eSignature	Electronic Signature	ORS	Oregon Revised Statutes
FEMA	Federal Emergency Management Agency	PEARLS	<i>Program to Encourage Active and Rewarding Lives</i>
FGP	<i>Foster Grandparents Program</i>	PERS	State of Oregon Public Employees Retirement System
FHWA	Federal Highway Administration	PL	Planning
FTA	Federal Transit Administration	QA	Quality Assurance
FY	Fiscal Year	<i>Ride Line</i>	<i>Cascades West Ride Line</i>
		RSVP	Retired Seniors Volunteer Program
		RTP	Regional Transportation Plan
		SBA	U.S. Small Business Administration
		SBDC	Small Business Development Centers
		SDS	OCWCOG'S Senior and Disability Program
		SEIU	Service Employees International Union
		SMP	Senior Medicare Patrol

Acronym List, continued

SNAP	Food stamps / benefits program
SPR	State Planning and Research
SSAC	Senior Services Advisory Council
SSF	Senior Services Foundation
STF	Special Transportation Funds
STIP	Statewide Transportation Improvement Program
TDM	Transportation on Demand
TGM	Transportation Growth Management
TIP	Transportation Improvement Plan
Title XIX	Medicaid Program
TO	Transportation Options
UPWP	Unified Planning Work Program
USDA	U.S. Department of Agriculture
VSO	Veterans Service Office / Officer

Oregon Cascades West Council of Governments